



SCHOOL OF BUSINESS

DEPARTMENT OF MARKETING & COMMUNICATION



STUDY GUIDE

ATHENS, OCTOBER 2025

ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

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PART I: INFORMATION ABOUT THE INSTITUTION

CONTACT DETAILS (Name & Address)

ATHENS UNIVERSITY OF ECONOMICS AND BUSINESS (AUEB)

Address: 76, Patission Str. GR-10434, Athens

Telephone number: +30-210-8203911

Website: <https://www.aueb.gr>

e-mail: webmaster@aub.gr

Facebook: <https://www.facebook.com/auebgreece>

Twitter: <https://twitter.com/aueb>

ACADEMIC AUTHORITIES

The rectorate authorities consist of the Rector and the Vice Rectors:

Rector:

Professor Vasilios Vasdekis

Vice Rectors:

Vice Rector of Academic Affairs and Personnel

Professor Leonidas Doukakis

Vice Rector of Research and Lifelong Learning

Professor Georgia Siougle

Vice Rector of Financial Planning and Infrastructure

Associate Professor Eleanna Galanaki

Vice Rector of International Cooperation and Development

Professor Nancy Pouloudi

School of Business

Dean: Professor Angeliki Poulymenakou

Department of Marketing & Communication

Chair: Associate professor Eirini Nikandrou

Master's Program

Director: Professor Dionysis Skarmas

Contact details

Address: 47A Evelpidon & 33 Lefkados Str. 8th floor, room 806

Telephone number: +30 210 820 3665, +30 210 820 3631

E-mail: msc.marketing@aub.gr

Website: www.marketing.aueb.gr

ACADEMIC CALENDAR¹

FALL SEMESTER

BEGINNING OF CLASSES: Monday 5 September 2025
LAST DAY OF CORE COURSES: Thursday 13 November 2025
CORE COURSES EXAM PERIOD: 18-27 November 2025
CORE COURSES EXAMS RESULTS: Till 5 January 2026
LAST DAY FOR CHRISTAMS BREAK: Friday 19 December 2025
BEGINNING OF ELECTIVE COURSES: Monday 1 December 2025
END OF ELECTIVE COURSES: Friday 9 January 2026
ELECTIVE COURSES EXAMS RESULTS: Till 9 February 2026

BANK HOLIDAYS

Tuesday 28 October 2025
Monday 17 November 2025
Tuesday 6 January 2026

SPRING SEMESTER

BEGINNING OF CLASSES: Monday 12 January 2026
LAST DAY OF CORE COURSES: Monday 23 March 2026
CORE COURSES EXAM PERIOD: 26 March-20 April 2026
CORE COURSES EXAMS RESULTS: Till 20 May 2026
LAST DAY BEFORE EASTER BREAK: Friday 3 April 2026
BEGINNING OF ELECTIVE COURSES: Monday 28 April 2026
END OF ELECTIVE COURSES: Tuesday 19 May 2026
ELECTIVE COURSES EXAMS RESULTS: Till 17 June 2026

BANK HOLIDAYS

Friday 20 January 2026
Monday 23 February 2026
Wednesday 25 March 2026
Friday 1 May 2026
Monday 1 June 2026

RE-EXAMS

EXAM PERIOD: 1-11 September 2026
EXAM RESULTS: Till 11 October 2021

AUEB's OPERATIONAL STRUCTURE

The structure and operation of the Institution is defined by current legislation as in force. The Athens University of Economics and Business is under the supervision of the Ministry of Education, Research and Religious Affairs. Its governing bodies include:

¹ Tentative

The Governing Council
The Senate
The Rector
The Vice-Rectors
The Executive Director

Until the Governing Council assumes its duties, administration is exercised by the University's Rector's Council

AUEB's ACADEMIC STRUCTURE

The Athens University of Economics and Business is structured by academic units of two (2) levels: a) the Schools, and b) the Departments

Each School is structured by at least two (2) Departments, covers a domain of related scientific areas, and ensures the interdisciplinary approach to teaching and research between its departments. The School is responsible for supervising and coordinating the operation of the Departments and the educational and research work produced, in accordance with the Internal Operating Regulations.

The bodies of the School, according to Law 4957/2022 (A 141) as applicable are: a) the Dean and b) the Dean's Council

The Department is the University's fundamental academic unit and aims to advance a specific field of science, technology, letters and arts through education and research. The Department consists of all the members of the Teaching & Research Staff (DEP), the members of the Special Education Staff (EEP), the members of the Laboratory Teaching Staff (EDIP) and the members of the Special Technical Laboratory Staff (ETEP).

Bodies of the Department according to Law 4957/2022 (A 141) as applicable are: a) the Assembly, b) the Board of Directors, c) the Head/Chair and d) the Deputy Head/Chair.

The Athens University of Economics and Business consists of three Schools & eight Departments:

1. SCHOOL OF ECONOMIC SCIENCES

[Department of International and European Economic Studies](#)

[Department of Economics.](#)

2. SCHOOL OF BUSINESS

[Department of Management Science and Technology](#)

[Department of Business Administration](#)

[Department of Accounting and Finance](#)

[Department of Marketing and Communication.](#)

3. SCHOOL OF INFORMATION SCIENCE AND TECHNOLOGY

[Department of Informatics](#)

[Department of Statistics](#)

ADMINISTRATIVE BODIES OF POSTGRADUATE STUDY PROGRAMS

Competent bodies for the organization and operation of the Postgraduate Study Programs are:

- a) the Senate,
- b) the Assembly of the Department,
- c) the Coordinating Committee (CC), and
- d) the Director of the Postgraduate Program.

Especially for inter-departmental, inter-institutional and joint programs, the responsibilities of the Department's Assembly are exercised by the Curriculum Committee

UNIVERSITY STAFF

The University staff consists of the following categories:

- TEACHING STAFF:

- Teaching & Research Staff (DEP)
- Emeritus Professors
- Visiting Professors
- Special Education Staff (E.E.P.)
- Laboratory Teaching Staff (E.DI.P.)
- Special Technical Laboratory Staff (E.T.E.P.)
- Auxiliary Teaching Staff
- Teaching Fellows
- Scientific Faculty Members
- Adjunct Instructors
- Secondet Teachers

- ADMINISTRATIVE STAFF

SERVICES

The Athens University of Economics and Business provides both administrative and other services (meals, housing, library, sport facilities etc.) aiming at serving both its students and staff. More information on the organization and operation of the University's services can be found on the University's website (<http://www.aueb.gr/en>).

GENERAL DESCRIPTION OF THE UNIVERSITY

The Athens University of Economics and Business (AUEB), as a Higher Educational Institution, is a legal entity governed by public law and supervised by the Ministry of Education, Research and Religious Affairs.

AUEB is, in order of seniority, the third Higher Education Institution of the country and the first in the fields of Economics and Business Administration. Later, the scientific fields of Informatics and Statistics were added. Since its founding, in 1920, AUEB has a rich and noteworthy tradition of significant academic achievements that define the present and create excellent prospects for the future.

The University as a center of excellence, in academic research and teaching, is rated as one of the leading universities in its subject areas in Greece and one of the best internationally. The high level of its staff, the quality in teaching and research, the modern curriculum/courses, but also the high demand of its graduates significantly enhance the University's brand name and reputation, in Greece and abroad.

Detailed information on the study programs is provided in the study guides and departmental websites.

CHIEF REGULATIONS OF THE UNIVERSITY

(including academic recognition procedures)

The regulations include, for example:

- The University's Internal Operating Regulations
- The Organization of Administrative Services
- The Regulations for the Operation of Postgraduate and Doctoral Study Programs
- The Internal Regulation for conducting postdoctoral research

AUEB's ECTS Coordinator

The University's ECTS Coordinator is the Quality Assurance Chairperson, who ensures the University's compliance with the principles and rules of the European credit accumulation and transfer systems, supervises compliance and implementation and is responsible for the full recognition and transfer of credit units.

PART II: INFORMATION REGARDING THE M.Sc. in MARKETING & COMMUNICATION THAT LEADS TO THE ACQUISITION OF AN ACADEMIC TITLE

GENERAL INFORMATION

Acquired Academic Title

M.Sc. (Master in Science) in Marketing & Communication with the specializations:

- Marketing & Communication delivered in full time and part time programmes
- Marketing & Communication with international orientation delivered in full time programme

The specialization is solely registered on the transcript and on the Diploma Supplement of the students who have attended and not on their MSc Diploma

Aims

The Program offers specialized knowledge of postgraduate level to University graduates in the basic areas of marketing and communication. It aims to advance knowledge and research in the fields of marketing and communication with a view to:

- Developing graduates with specialized knowledge
- Educating business executives of the public and private sector

Expected learning outcomes

Upon the successful completion of the Programme, the graduates will be able to:

- Develop critical thinking and analysis in the fields of marketing and communication in an international context,
- Satisfy the academic and professional requirements for marketing and communication management in an international environment.
- To use modern methodological tools and apply them in domestic and international market research
- Analyze and interpret consumer and organizational behavior
- Examine and compare long term strategic relationships between businesses and customers
- Examine the external environment of a business in order to design appropriate marketing strategies and determine appropriate marketing plans
- To demonstrate the value added of marketing knowledge in the global market- To identify the main issues in the field of international marketing and to translate them into research questions
- Use the skills required to conduct market research
- To examine and compare long-term, strategic, cross-border customer and business relationships
- Evaluate theoretical models of communication and interpret communication as social interaction
- To apply communication concepts and theories and analyze the functions of communication messages

- To have strong oral and written communication skills using a variety of communication technologies
- To analyze and implement corporate communication strategies highlighting the strategic role of corporate communication
- Identify cross-cultural differences in communication practices and effectively articulate messages, information, and ideas to a diversity of people, leading to shared understanding
- Effectively use communication tools that integrate communication theory, audience analysis and the skills of rhetoric and persuasion
- To analyze trends and perceptions of audience groups, in conjunction with identifying opportunities and threats in the organization's domestic and international environment, as well as,
- To plan, implement and evaluate effective communication campaigns in domestic and international markets alike.

Access to further studies

Upon graduation from the MSc Program, the student is eligible to continue his/her studies at the 3rd cycle of studies (Ph.D. programmes).

Programmes

Part time programme, specialization in Marketing & Communication

(www.dept.aueb.gr/marketing/executive)

Full time programme, specialization in Marketing & Communication

(www.dept.aueb.gr/marketing/fulltime)

Full time program, specialization in Marketing & Communication with international orientation

(www.dept.aueb.gr/marketing/prima)

Admission requirements

To be accepted in the programme of the M.Sc. in Marketing & Communication, applicants must comply with the following requirements:

- Hold a university degree from a formally recognized Greek or foreign University accredited by the Hellenic Naric.
- Hold a diploma of proficient knowledge of the English language, C2 level for the full time and/or a certificate of level C1 for part time
- Proven working experience of at least three years for the part time programme

Application process

Every year at the beginning of January the call for applications is uploaded to the website. Applicants are invited to submit their application along with all the supporting documents through the official portal of the University following the guidelines given in the call for applications.

The supporting documents are:

- Application form (online, as mentioned above)
- Copies of all University degrees with transcript of records.
- In case of foreign degrees, applicants must submit a recognition certificate from the National Academic Recognition Information Center. A certificate of equivalence is not required if the graduation institution and the qualification are included in the Registers of DOATAP.
- Official Transcripts in other foreign languages except English and Greek should be translated in English
- Two confidential recommendation letters from the institution of higher education from which they have obtained their degree (full time) or employers (part time).
- Proof of knowledge of proficient (level C2) knowledge of the English language with a diploma or degree from an established and recognized institution (eg Proficiency Cambridge, Proficiency Michigan, IELTS etc)
- Curriculum vitae (CV)
- Proof of working experience (3 years for the part time programme)

Selection procedure

The students' selection is described in law no.4957/2022 and the Academic Regulations of the University and the Programme.

The selection procedure is as follows:

- The secretariat compiles a list of all the applicants

The Selection Committee:

- Discharges the applicants that do not meet the minimum requirements as described in the call for applications and decided by the General Assembly of the department.
- Awards points to the applicants according to the criteria
- Ranks the applicants according to the points awarded and issues a temporary selection list
- Decides on the applicants that will go through an interview and invites them
- Based on the final score of the candidates, the committee draws up the final selection list

The list of the selected applicants is approved by the General Assembly of the Department

Selected candidates receive an acceptance letter via e-mail and are asked to reply whether they accept the position offered and deposit an advance payment of 1.500 euros within seven (7) days which is described in the academic regulations of the Programme.

Registration

The Executive Committee of the programme specifies the registration days in September for the accepted candidates to enroll.

Prior to registration, the candidate should acknowledge receipt and acceptance of the Regulations of the programme and the University and the Establishment Act of the Programme.

Tuition fees

The tuition fees are defined in the Establishment Act of the M.Sc. programme and are as follows:

- **Part time programme, specialization in Marketing & Communication:** 7.500 €
- **Full time programme, specialization in Marketing & Communication:** 6.900 €
- **Full time program, specialization in Marketing & Communication with international orientation:** 6.900 €

CURRICULUM

ECTS credits

The total number of the Program's credit units is ninety (90 ECTS).

Degree Acquisition

For acquiring the M.Sc. degree students must successfully complete 12 courses that correspond to 8 core courses of 5,5 ECTS each, 4 elective courses of 4 ECTS each and a master thesis that corresponds to 30ECTS. Students are awarded the degree when they complete all the necessary obligations and pay the tuition fees in full.

Programme Structure

Specialization in Marketing & Communication (in Greek)

1 st SEMESTER			
COURSE CODE	TITLE	TYPE	ECTS
bm51101	Marketing	Core	5,5
bm51102	Advertising & Communication	Core	5,5
bm51103	Consumer Behavior	Core	5,5
bm51104	Marketing Research	Core	5,5
	Elective course 1	Elective	4
	Elective course 2	Elective	4
TOTAL 1 st SEMESTER ECTS			30
2 nd SEMESTER			
COURSE CODE	TITLE	TYPE	ECTS
bm51106	Digital Marketing	Core	5,5
bm51108	Strategic Marketing	Core	5,5
bm51110	International Marketing	Core	5,5

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bm51105	Product Strategy	Core	5,5
	Elective course 1	Elective	4
	Elective course 2	Elective	4
TOTAL 2 nd SEMESTER ECTS			30
3 rd SEMESTER			
COURSE CODE	TITLE	TYPE	ECTS
bm51109	Master Thesis	Core	30
TOTAL 3 rd SEMESTER ECTS			30
TOTAL ECTS			90
ELECTIVE COURSES LIST			
COURSE CODE	TITLE	TYPE	ECTS
bm51201s	Marketing Analytics	Elective	4
bm51202s	Entrepreneurship & Innovation	Elective	4
bm51203s	Sales Management	Elective	4
bm51204s	Corporate Responsibility & Sustainability	Elective	4
bm51205s	Customer Journey & Experience	Elective	4
bm51206s	Sales Promotion	Elective	4
bm51207s	B2B Marketing	Elective	4
bm51208s	Case studies	Elective	4

Specialization in Marketing & Communication with international orientation (in English)

1 st SEMESTER			
COURSE CODE	TITLE	TYPE	ECTS
bm52103f	International Marketing	Core	5,5
bm52106f	Consumer Behavior across Cultures	Core	5,5
bm52104f	Marketing Research	Core	5,5
bm52107f	Digital Marketing I	Core	5,5
	Elective course 1	Elective	4
	Elective course 2	Elective	4
TOTAL 1 st SEMESTER ECTS			30
2 nd SEMESTER			
COURSE CODE	TITLE	TYPE	ECTS
bm52109f	Advertising & Communication	Core	5,5
bm52101f	Business Strategy	Core	5,5
bm52102f	Entrepreneurship & Innovation	Core	5,5
bm52108f	Digital Marketing II	Core	5,5
	Elective course 1	Elective	4
	Elective course 2	Elective	4
TOTAL 2 nd SEMESTER ECTS			30

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3 rd SEMESTER			
COURSE CODE	TITLE	TYPE	ECTS
bm52105f	Master Thesis	Core	30
TOTAL 3 rd SEMESTER ECTS			30
TOTAL ECTS			90
ELECTIVE COURSES LIST			
COURSE CODE	TITLE	TYPE	ECTS
bm52201f	Brand Management	Elective	4
bm52202f	Corporate Responsibility & Sustainability	Elective	4
bm52203f	B2B Marketing	Elective	4
bm52204f	Customer Journey & Experience	Elective	4
bm52205f	Sales Management	Elective	4
bm52206f	Fashion & Luxury Marketing	Elective	4
bm52207f	Sales Promotion	Elective	4
bm52208f	Negotiations	Elective	4

All modules are mandatory. The minimum teaching hours of the core courses are twenty seven (27) and the elective courses eighteen (18). By decision of the Department's Executive Committee, teaching hours can be added to one or more course(s). At the end of each education period students sit for exams.

The study program is enriched by several educational activities, eg simulations games, seminars, case studies analysis, field projects, research and e-class exercises. More specifically:

- Simulation game "Marketing Game"
- Data analysis using SPSS
- Simulation game "MarkStrat"
- Simulation game "Country Manager"
- Simulation game "Innovation Game"
- Master Thesis seminars
- Intersection Finance & Marketing seminar

Teaching methods

Students are given a list of suggested educational books, articles and other relevant material. At the beginning of each term the syllabus of the course is uploaded to the e-class platform.

Teaching methods include: lectures, case studies, projects, business games, simulation games and lab courses. Moreover, throughout the academic year guest speakers – business executives and guest faculty - are invited to give lectures.

Language of instruction

For the specialization in Marketing & Communication the language of instruction is Greek, whereas for the specialization in Marketing & Communication with International Orientation, the language of instruction is English.

Students' evaluation and grading

The final evaluation of each course is based on written exams and grading is defined by the instructor(s) and it may include individual and/or team projects.

COURSES OUTLINE

SPECIALIZATION IN MARKETING & COMMUNICATION

CORE COURSES

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1st
COURSE TITLE	MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	No		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 							
<p>Upon completion of the course, students will be able to understand the:</p> <ul style="list-style-type: none"> • Marketing concept and philosophy • Marketing strategy tools • Stages of a marketing plan design • Application of the marketing philosophy and strategy in different market contexts 							
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td><i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i></td><td><i>Project planning and management</i></td></tr> <tr> <td><i>Adapting to new situations</i></td><td><i>Respect for difference and multiculturalism</i></td></tr> <tr> <td></td><td><i>Respect for the natural environment</i></td></tr> </table>		<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>	<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>		<i>Respect for the natural environment</i>
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>						
<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>						
	<i>Respect for the natural environment</i>						

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Decision-making Working independently Team work Working in an international environment Working in an interdisciplinary environment Production of new research ideas	Showing social, professional and ethical responsibility and sensitivity to gender issues Criticism and self-criticism Production of free, creative and inductive thinking Others...
All the above.	

3. SYLLABUS

<ul style="list-style-type: none"> • Marketing concept and philosophy • Stages of strategic marketing planning process • Marketing plan design • Analysis of a company's internal and external environment • Market research • Consumer behavior • Marketing objectives and strategy description • Segmentation, targeting, positioning • Product strategy • Pricing strategy • Distribution strategy • Communication strategy • Marketing in B2B markets • Services Marketing
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4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-Face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes		
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	60	
	Fieldwork	15	
	Study and analysis of bibliography	15	
	Project	20	
	Self study	27,5	
	Course total	137,5	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-</i>	The language of evaluation is the Greek one and is based on a written exam through open-ended questions (80% of the final mark) and an essay (20% of the final mark). The criteria of evaluation are given and are accessible to students on the internet (through the e-class platform).		

ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other

Specifically-defined evaluation criteria are given, and if and where they are accessible to students.

5. ATTACHED BIBLIOGRAPHY

- Suggested bibliography:

Kotler P. and Keller, K.L. (latest edition), Marketing Management, Prentice Hall, New Jersey.

- Related academic journals:

Journal of Marketing, Journal of the Academy of Marketing Science, Journal of Consumer Research, European Journal of Marketing.

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1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1st
COURSE TITLE	CONSUMER BEHAVIOUR		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	none		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 																	
<ul style="list-style-type: none"> • Understand the discipline and methods of consumer behavior • Evaluate different theoretical and empirical approaches • Understand how consumers search, evaluate, and choose among alternatives • Understand the importance of consumer behavior in marketing planning • Understand how marketing strategy influences consumer behavior 																	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td>Search for, analysis and synthesis of data and information, with the use of the necessary technology</td><td>Project planning and management</td></tr> <tr> <td>Adapting to new situations</td><td>Respect for difference and multiculturalism</td></tr> <tr> <td>Decision-making</td><td>Respect for the natural environment</td></tr> <tr> <td>Working independently</td><td>Showing social, professional and ethical responsibility and sensitivity to gender issues</td></tr> <tr> <td>Team work</td><td>Criticism and self-criticism</td></tr> <tr> <td>Working in an international environment</td><td>Production of free, creative and inductive thinking</td></tr> <tr> <td>Working in an interdisciplinary environment</td><td>.....</td></tr> <tr> <td>Production of new research ideas</td><td>Others...</td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management	Adapting to new situations	Respect for difference and multiculturalism	Decision-making	Respect for the natural environment	Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues	Team work	Criticism and self-criticism	Working in an international environment	Production of free, creative and inductive thinking	Working in an interdisciplinary environment	Production of new research ideas	Others...
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management																
Adapting to new situations	Respect for difference and multiculturalism																
Decision-making	Respect for the natural environment																
Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues																
Team work	Criticism and self-criticism																
Working in an international environment	Production of free, creative and inductive thinking																
Working in an interdisciplinary environment																
Production of new research ideas	Others...																

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Decision-making
- Working independently
- Teamwork
- Working in an international environment
- Working in an interdisciplinary environment
- Production of new research ideas
- Criticism and self-criticism
- Production of free, creative, and inductive thinking

3. SYLLABUS

Classical and contemporary theoretical and empirical approaches to studying consumer behavior and their role in the determination of efficient marketing strategies: a) introduction to consumer behavior, b) information gathering, perception, learning, motives, self-image, personality, lifestyle, attitudes, emotions, c) external influences on consumer behavior: socio-demographics, values, culture, reference groups, opinion leaders, d) consumer decision making processes: stages in buying decisions, types of buying decisions, consumer involvement with decision processes, e) consumer segmentation theory and methods.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	70
	Case studies	25
	Interactive teaching	20
	Study and analysis of bibliography	22.5
	Course total	137.5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i>	<p>Written exam papers. The exam questions require analytical approach, critical thinking, and good understanding of the key concepts. High performance is based on deep understanding of syllabus topics, analytical and critical skills, and the ability to apply consumer behavior theory to real-world settings and problems.</p> <p>Language of evaluation: Greek</p>	

<i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	
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5. ATTACHED BIBLIOGRAPHY

- Suggested bibliography:

- Baltas, G. & Papastahopoulou, P. (2021). Consumer Behavior. Rosili Publishers, Athens
- Schiffman, L. & Kanuk, L. (2019), Consumer Behavior, 12th edition, Prentice Hall.
- Solomon, M., Bamossy, G, Askegaard, S. & Hogg, M. (2019), Consumer Behaviour: A European Perspective, 7th edition, Pearson.

- Related academic journals:

- Journal of Consumer Behavior
- Journal of Consumer Research
- Journal of Consumer Psychology
- Psychology and Marketing

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1st
COURSE TITLE	ADVERTISING AND COMMUNICATION		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	none		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
<p>Upon completion of the course, students will be able to:</p> <ul style="list-style-type: none"> • Understand the function of advertising and its relation to other marketing communication tools • Understand the concept and importance of integrated marketing communications (IMC) • Be able to apply the planning steps of an IMC program • Understand the role of each communication tool both individually and as part of an integrated strategy • Evaluate the effectiveness of an integrated communication plan • Develop their own IMC plans and evaluate their effectiveness 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i>

<i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i>	<i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Decision-making • Working independently • Team work • Project planning and management • Production of free, creative and inductive thinking 	

3. SYLLABUS

The course aims to lead students to recognize the close relationship between advertising strategy and marketing strategy and to understand the mechanisms that determine the effectiveness of an advertising campaign and an integrated marketing communication program. The course presents the range of marketing communication tools and their combined, more effective use. In addition, the steps and the process of developing an integrated marketing communication plan and the methods for evaluating its effectiveness are analyzed. The course focuses on classic and contemporary theoretical and empirical approaches to the study of advertising (e.g., hierarchical models of advertising effects, high- and low-involvement advertising, setting of advertising objectives and advertising planning grids) and examines in depth both strategy (e.g. integrated marketing communication strategy, objectives, development of the creative brief, budget, media planning and effectiveness assessment) as well as the creative side of advertising (creative process, message development, creative techniques, advertising appeals). Other marketing communication tools such as sales promotion, personal selling, public relations, digital communication etc. and their combined use are also discussed.

- Principles of Integrated Marketing Communication (IMC)
- Marcom Tools: Overview
- Advertising
 - Introduction
 - The role of advertising in IMC
 - The evolution of advertising
 - Ethical, regulatory and legal issues in advertising
 - Hierarchical models of advertising effects
 - Advertising under high and low mixing conditions
 - Advertising planning models: Determining advertising objectives
 - Creative strategy
 - Message strategy and advertising appeals
 - Advertising media and media planning
- Other marketing communication tools
 - Sales promotion
 - Personal selling
 - Direct marketing
 - Public relations, publicity
 - Interactive communication
 - Alternative tools
- Evaluation of Integrated Marketing Communication programs

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	In teaching and communication with students		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	21	
	Literature review and analysis	30	
	Course assignment (project)	37	
	Independent study	46,5	
	Guest lectures	3	
	Course total	137,5	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<p>Student performance evaluation is based on the final written exam (75%) and on a course assignment (25%).</p> <p>The evaluation criteria are accessible on e-class.</p> <p>Language of evaluation: Greek</p>		

5. ATTACHED BIBLIOGRAPHY

- *Suggested bibliography:*

Arens, W. F., & Weigold, M. F. (2021). *M: Advertising (4th Ed.)*. New York: McGraw-Hill.

Arens, W. F., & Weigold, M. F., & Arens, C. (2021). *Contemporary Advertising and Integrated Marketing Communications (16th Ed.)*. New York: McGraw-Hill.

Batra R., Myers J. G., & Aaker D. A. (1996). *Advertising Management (5th Ed.)*. Upper Saddle River, NJ: Prentice Hall.

Belch, G. E., & Belch, M. A. (2020). *Advertising and Promotion: An Integrated Marketing Communications Perspective (12th Ed.)*. New York: McGraw-Hill.

Clow, K. E. & Baack, D. E. (2017). *Integrated Advertising, Promotion and Marketing Communications: Global Edition (8th ed.)*. Upper Saddle River, NJ: Pearson.

Hackley, c. (2005). *Advertising and Promotion: Communicating Brands*. London, UK: Sage.

Katz, H. (2010). *The Media Handbook: A Complete Guide to Advertising Media Selection, Planning, Research, and Buying (4th Ed.)*. New York: Routledge.

Percy, L. (2008). *Strategic Integrated Marketing Communications*. Berlington, MA: Elsevier.

Rossiter J. R. & Percy L. (1997). *Advertising Communications and Promotion Management (2nd Ed.)*. New York: McGraw Hill.

- Lane R. W., King, K., & Reichert, T. (2010). *Kleppner's Advertising Procedure* (18th Ed.). Upper Saddle River, NJ: Prentice Hall.
- Moriarty, S., Mitchell, N., Wood, C., & Wells, W. D. (2018). *Advertising & IMC: Principles and Practice* (11th Ed.). New York: Pearson.
- Schultz D. E. & Schultz H. (2004). *IMC, The Next Generation: Five Steps for Delivering Value and Measuring Returns Using Marketing Communication*. New York: McGraw-Hill.
- Sissors J. Z. and Baron R. B. (2010). *Advertising Media Planning*, (7th Ed.). New York: McGraw-Hill.
- Ζώτος, Γ. Χ., Ζώτου Α., Γ., Κυρούση Α., Μπουτσούκη Χ., Πάλλα Π., & Χατζηθωμάς Λ. Δ. (2018). *Διαφήμιση: Σχεδιασμός, Ανάπτυξη, Αποτελεσματικότητα* (6η έκδ.). Θεσσαλονίκη: University Studio Press.
- *Related academic journals:*
Consumer Psychology Review, European Journal of Marketing, Harvard Business Review, International Marketing Review, International Journal of Advertising, Journal of Advertising, Journal of Advertising Research, Journal of Consumer Psychology, Journal of Consumer Research, Journal of Economic Psychology, Journal of Marketing, Journal of Marketing Research, Journal of the Academy of Marketing Science.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1st
COURSE TITLE	MARKETING RESEARCH		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge	
PREREQUISITE COURSES:		None	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		Greek	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		No	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 													
After successfully completing the course, students will be able to: <ul style="list-style-type: none"> • Improve their problem definition skills. Only if the problem is defined in an appropriate manner will the research results will be useful • Critically evaluate alternative research designs and to develop and select the most appropriate one for a particular problem situation • Implement a simple research design/project – selection of a data collection method, development of the data collection instrument, sample design, collection and analysis of the data, and reporting the results • Know various data analysis procedures that is used in market research 													
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td>Search for, analysis and synthesis of data and information, with the use of the necessary technology</td><td>Project planning and management</td></tr> <tr> <td>Adapting to new situations</td><td>Respect for difference and multiculturalism</td></tr> <tr> <td>Decision-making</td><td>Respect for the natural environment</td></tr> <tr> <td>Working independently</td><td>Showing social, professional and ethical responsibility and sensitivity to gender issues</td></tr> <tr> <td>Team work</td><td>Criticism and self-criticism</td></tr> <tr> <td>Working in an international environment</td><td>Production of free, creative and inductive thinking</td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management	Adapting to new situations	Respect for difference and multiculturalism	Decision-making	Respect for the natural environment	Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues	Team work	Criticism and self-criticism	Working in an international environment	Production of free, creative and inductive thinking
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management												
Adapting to new situations	Respect for difference and multiculturalism												
Decision-making	Respect for the natural environment												
Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues												
Team work	Criticism and self-criticism												
Working in an international environment	Production of free, creative and inductive thinking												

Working in an interdisciplinary environment Production of new research ideas Others...
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Decision-making • Team work • Criticism and self-criticism 	

3. SYLLABUS

This course is designed to give you the tools to become an intelligent user of market research. The goal is to provide you with a good understanding of the logic of market research, various types of market research and the market research process, and the role of market research in decision making. Obviously, a major focus will be method, but our discussion will not be as detailed as would be required of a market research supplier.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	21
	Lab tutorials	21
	Group project	55,5
	Self-study	40
	Course total	137,5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	Written essay Students are required to solve a managerial problem, by proposing the appropriate: (a) research design, (b) the data collection tool, (c) the data collection method, and (d) the appropriate statistical analyses to reach useful conclusions and make the appropriate decision-making recommendations. They appear on the syllabus Language of evaluation: Greek	

5. ATTACHED BIBLIOGRAPHY

- *Μέθοδοι Έρευνας Αγοράς, Β. Σταθακόπουλος, Εκδόσεις UNIBOOKS 2017*

- *Marketing Research*, Alvin Burns and Ann Veeck, Pearson, 9th edition. 2020
- *Reading material in AUEB e-class*

ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2nd
COURSE TITLE	PRODUCT STRATEGY		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge	
PREREQUISITE COURSES:		None	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		Greek	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		No	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
<ul style="list-style-type: none"> • To develop knowledge about the fundamentals and the more advanced theories on product policy • To gain an in-depth understanding of each theoretical notion, using product policy applications by firms in diverse industries • To motivate students to seek additional knowledge on the subject matter. Students are encouraged to read pieces of empirical research on product policy that have been published in premier journal outlets of the discipline of Marketing 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
Search for, analysis and synthesis of data and information, with the use of the necessary technology Adapting to new situations Decision-making Working independently Team work Working in an international environment Working in an interdisciplinary environment	Project planning and management Respect for difference and multiculturalism Respect for the natural environment Showing social, professional and ethical responsibility and sensitivity to gender issues Criticism and self-criticism Production of free, creative and inductive thinking

<i>Production of new research ideas</i>	<i>Others...</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Production of new research ideas • Respect for difference and multiculturalism 	<p>*****</p>

3. SYLLABUS

Lectures cover the following topics:

- Fundamentals of product policy
- Typologies of product policy decisions (e.g., product line, product mix, tangible aspects of the product, intangible aspects of the product)
- Branding (e.g., logos, names, branding strategies and tactics)
- New product development (e.g., stages of the new product development process, the role of luck in new product development)
- Product elimination decision-making

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	80	
	Study and analysis of bibliography	57,5	
	Course total	137,5	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	Language of evaluation: Greek Methods of evaluation: a written exam, which presents students with questions necessitating substantiated answers on aspects of product policy and innovation. An informed answer requires a good command of the theoretical background, as well as the ability to apply it to practical product policy-related problems facing the firm. Regarding the requirements of the exam, students are informed in the first lecture and being reminded of during tuition. The evaluation criteria are available on the e-class page of the course.		

5. ATTACHED BIBLIOGRAPHY

- Suggested bibliography:

- Aydinli, A., Gu, Y. and Pham, M.T. (2017), "An experience-utility explanation of the preference for larger assortments", *International Journal of Research in Marketing*, Vol. 34(3), pp. 746-760.
- Broniarczyk, S.M., Hoyer, W.D. and McAlister, L. (1998), "Consumers' perceptions of the assortment offered in a grocery category: The impact of item reduction", *Journal of Marketing Research*, Vol. 35(2), pp. 166-176.
- Fajardo, T. M., Zhang, J. and Tsiros M. (2016), "The contingent nature of the symbolic associations of visual design elements: The case of brand logo frames", *Journal of Consumer Research*, Vol. 43 (December), 549-566.
- Kovalenko, L., Sorescu, A. and Houston, M.B. (2022), "What brand do I use for my new product? The impact of new product branding decisions on firm value", *Journal of the Academy of Marketing Science*, Vol. 50(2), 338-365.
- Loveland, K. E., Smeethers, D., & Mandel, N. (2010), "Still preoccupied with 1995: The need to belong and preference for nostalgic products", *Journal of Consumer Research*, Vol. 37(3), pp. 393-408.
- Saunders, J. and Jobber, D. (1994), "Product replacement: Strategies for simultaneous product deletion and launch", *Journal of Product Innovation Management*, Vol. 11(5), pp. 433-450.
- Sevilla, J. and Kahn, B.E. (2014), "The completeness heuristic: Product shape completeness influences size perceptions, preference and consumption", *Journal of Marketing Research*, Vol. 51(1), pp. 57-68.
- Thompson, D. V., Hamilton, R. W., & Rust, R. T. (2005), "Feature fatigue: When product capabilities become too much of a good thing", *Journal of Marketing Research*, Vol. 42(4), 431-442.

- Related academic journals:

- European Journal of Marketing
- Industrial Marketing Management
- International Journal of Research in Marketing
- Journal of Consumer Research
- Journal of Marketing
- Journal of Marketing Research
- Journal of Product Innovation Management
- Journal of the Academy of Marketing Science

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2nd
COURSE TITLE	MARKETING STRATEGY		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	General background		
PREREQUISITE COURSES:	None		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 													
After completing the course, students will be able to: <ul style="list-style-type: none"> • Describe the business strategic framework • Identify the different types of strategy • Examine alternative strategic options • Design an effective marketing strategy • Propose the appropriate marketing tactics • Evaluate the financial aspects of a marketing strategy 													
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td>Search for, analysis and synthesis of data and information, with the use of the necessary technology</td><td>Project planning and management</td></tr> <tr> <td>Adapting to new situations</td><td>Respect for difference and multiculturalism</td></tr> <tr> <td>Decision-making</td><td>Respect for the natural environment</td></tr> <tr> <td>Working independently</td><td>Showing social, professional and ethical responsibility and sensitivity to gender issues</td></tr> <tr> <td>Team work</td><td>Criticism and self-criticism</td></tr> <tr> <td>Working in an international environment</td><td>Production of free, creative and inductive thinking</td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management	Adapting to new situations	Respect for difference and multiculturalism	Decision-making	Respect for the natural environment	Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues	Team work	Criticism and self-criticism	Working in an international environment	Production of free, creative and inductive thinking
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management												
Adapting to new situations	Respect for difference and multiculturalism												
Decision-making	Respect for the natural environment												
Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues												
Team work	Criticism and self-criticism												
Working in an international environment	Production of free, creative and inductive thinking												

Working in an interdisciplinary environment Production of new research ideas Others...
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Decision-making • Team work • Criticism and self-criticism 	

3. SYLLABUS

The course is designed to develop students' competencies in developing and implementing effective business strategies in a dynamic and highly competitive environment. The course does not focus on only one business function (e.g., accounting, operations, finance, e.tc). Rather it examines a company as a system. In that context, students need to integrate prior knowledge and competencies, in order to solve complex strategic issues. The course covers topics, such as: competitive environment, different levels of strategy, financial aspects of a chosen strategy, marketing strategies and associated marketing tactics.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	YES	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	21
	Simulation game	21
	Self-study	95,5
	Course total	137,5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<p>Written essay.</p> <p>The students are given a case study that needs to be analyzed. Students need to choose the appropriate marketing strategy and the associated marketing tactics. In addition, they need to indicate the financial aspects of the chosen strategy.</p> <p>They appear on the syllabus Language of evaluation: Greek</p>	

5. ATTACHED BIBLIOGRAPHY

1. Στρατηγικό Μάρκετινγκ, Γεώργιος Σιώμκος, 5η έκδοση, Broken Hill, 2018.
2. Reading material in AUEB e-class

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2nd
COURSE TITLE	DIGITAL MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	none		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	no		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
Upon successful completion of the course students will be able to: <ul style="list-style-type: none"> • recognize the importance of digital marketing to the sustainability of modern business • describe and explain basic digital and social media marketing concepts • critically evaluate the emerging trends in the field and the use of the corresponding digital marketing tools • interpret and design the marketing mix within a changing and multi-channel spectrum of digital/traditional strategies and tactics • 5) apply acquired knowledge/concepts and leverage digital and social media tools in marketing decision-making 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
Search for, analysis and synthesis of data and information, with the use of the necessary technology Adapting to new situations Decision-making Working independently	Project planning and management Respect for difference and multiculturalism Respect for the natural environment Showing social, professional and ethical responsibility and sensitivity to gender issues

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<i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Project planning and management • Criticism and self-criticism • Production of free, creative, and inductive thinking 	

3. SYLLABUS

The course, among others, includes the following topics: (a) web analytics, (b) digital advertising campaigns and analysis of their performance (Google Ads / Meta Ads), (c) corporate presence in social networks and analysis of interaction with digital followers, (d) marketing strategy and digital business models, (e) consumer behavior online, (f) content marketing, (g) Search Engine Optimization, (h) e-mail marketing, (i) UX design.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Use of ICT in Teaching: SaaS ecommerce development platforms Use of ICT in Laboratory Education: Google / Meta Ads Manager Contact with students: e-class / MS Teams	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	17
	study and analysis of bibliography	10
	laboratory practice	15
	project	20
	essay writing	40
	Self-study	35.5
	Course total	137.5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	Written exam with essay development and/or multiple choice questions (weight 70%), public presentation of group work (weight 15%) and written work (Project) (weight 15%) These assessment criteria are accessible via e-class Language of evaluation: Greek	

5. ATTACHED BIBLIOGRAPHY

- *Suggested bibliography:*

- Marketing 4.0: Moving from Traditional to Digital, Philip Kotler, Hermawan Kartajaya, Iwan Setiawan, ISBN: 978-1-119-34120-8, December 2016
- Strauss Judy and Frost Raymond (2014), E-Marketing, Pearson International Edition, 6th edition.
- Chaffey D. and Smith PR. (2013), EMarketing Excellence, 4th ed., Routledge.
- Ψηφιακό Μάρκετινγκ, Κωδικός Βιβλίου στον Εύδοξο: 86053196, Έκδοση: 1/2019, Συγγραφείς: Βλαχοπούλου Μάρω

ISBN: 9786185131609

- *Related academic journals:*

- Journal of Retailing and Consumer Services
- Electronic Commerce Research and Applications
- Journal of Interactive Marketing
- Behaviour and Information Technology
- International Journal of Electronic Commerce

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2nd
COURSE TITLE	INTERNATIONAL MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	None		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
Upon course completion, students will be able to: <ul style="list-style-type: none"> • understand idiosyncrasies and problems facing firms wishing to establish a presence in the international marketplace • apply techniques of analysis of the international environment • evaluate the significance of information gathering and of the various data sources for a targeted international market • explain the process of international market selection • make a clear distinction between alternative international market entry modes • have a good knowledge about the notion and implications of grey conditions in export trade settings • develop a solid command of the INCOTERMS system • assess the risk-related pros and cons of the alternative terms of payment in in export trade agreements • work out an international marketing strategy plan

General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>
<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>
<i>Decision-making</i>	<i>Respect for the natural environment</i>
<i>Working independently</i>	<i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i>
<i>Team work</i>	<i>Criticism and self-criticism</i>
<i>Working in an international environment</i>	<i>Production of free, creative and inductive thinking</i>
<i>Working in an interdisciplinary environment</i>	<i>.....</i>
<i>Production of new research ideas</i>	<i>Others...</i>
	<i>.....</i>

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Adapting to new situations
- Team work
- Working in an international environment
- Working in an interdisciplinary environment
- Respect for difference and multiculturalism
- Production of free, creative and inductive thinking

3. SYLLABUS

- Introduction to international marketing
- International environment analysis I
- International environment analysis II
- International environment analysis III
- International market selection
- International marketing strategy I
- International marketing strategy II
- Export marketing plan
- Export entry modes
- Gray markets
- INCOTERMS I
- INCOTERMS II
- Terms of payment in export trade agreements

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	21
	Simulation game	21
	Self-study	95,5
	Course total	137,5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<p>Course evaluation includes:</p> <ul style="list-style-type: none"> • A written exam (70% of the final mark) • Simulation game (30% of the final mark) <p>Information about evaluation is available on the web page of the course.</p> <p>Language of evaluation: Greek</p>	

5. ATTACHED BIBLIOGRAPHY

<p>- <i>Suggested bibliography:</i> <i>Green, M.C. & Keegan, W.J. (2020). Global Marketing, 10th edition, Pearson.</i> <i>Hollensen, S. (2020). Global Marketing, 8th edition, Pearson.</i></p> <p>- <i>Related academic journals: Journal of Marketing, Journal of the Academy of Marketing Science, Journal of International Marketing, Journal of International Business Studies, International Marketing Review, Journal of Business Research.</i></p>
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ELECTIVE COURSES, SPECIALIZATION IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	MARKETING ANALYTICS		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	none		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	no		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none">• <i>Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area</i>• <i>Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B</i>• <i>Guidelines for writing Learning Outcomes</i>				
Upon completion of the course, students should be able to: <ul style="list-style-type: none">• Understand and apply segmentation and clustering models• Understand, design and apply machine learning based classification models for binary classification problems• Analyze market baskets and apply machine learning methods with RapidMiner• Apply various models for extracting knowledge from texts and perform sentiment analyses• Design recommendation systems using collaborative filtering methods				
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table><tr><td><i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i></td><td><i>Project planning and management</i></td></tr><tr><td></td><td><i>Respect for difference and multiculturalism</i></td></tr></table>	<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>		<i>Respect for difference and multiculturalism</i>
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>			
	<i>Respect for difference and multiculturalism</i>			

<i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search, analysis and synthesis of data and information, using software tools • Decision making • Autonomous work • Work in an interdisciplinary environment • Promotion of free, creative and inductive thinking 	

3. SYLLABUS

The aim of the course is data analysis and the development of descriptive and predictive quantitative and optimization models in the wider field of marketing and digital social networks. Initially, emphasis is placed on the use of tools that allow the detection, access, management, and export of data from the internet (web scraping). Using this data, students will be exposed to the use of text mining methods on texts (e.g. Facebook tweets, blogs, user comments and ratings for restaurants and newspaper articles) and to the application of various machine learning methods to analyze customer behavior, perform sentiment analysis and create recommendation systems. At the methodological level, students will acquire knowledge and skills in various methods for describing customer data sets (descriptive analytics), develop models that predict future trends and behaviors (predictive analytics) and develop optimization models (prescriptive analytics). At the level of business problems and practical application, students will be exposed to various topics such as market basket analysis, consumer behavior models, and segmentation models.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes Eclass and MS Teams	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	20
	Projects	20
	Lab lectures	20
	Study and analysis of bibliography	40
	Course total	100
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i>	Language: Greek Assessment methods: Written exams: 70% Assignments: 30%	

<i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	The assignments are individual and includes classification and segmentation exercises. The final exam aims to assess students' ability to apply the tools and methods taught in the lectures. The evaluation criteria refer to the course's website, as well as the course outline shared with students.
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5. ATTACHED BIBLIOGRAPHY

Μπάλτας, Γ. και Ρεπούσης, Π.Π. (2018). Επιχειρησιακή Αναλυτική και Ποσοτικά Υποδείγματα Μάρκετινγκ και Διαδικτύου, Εκδόσεις Rossili, Ελλάδα.

Iacobucci D. (2015). Marketing Models: Multivariate Statistics and Marketing Analytics, Earlie Lite Books, Nashville, USA.

Winston W. (2014). Marketing Analytics: Data-driven techniques with Microsoft Excel, Wiley, Hoboken, USA.

Bodea T. and Ferguson M. (2014). Segmentation, Revenue Management, and Pricing Analytics, Taylor and Francis, New York, USA

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(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	ENTREPRENEURSHIP AND INNOVATION		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	NONE		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	ENGLISH		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

(2) LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 			
On completion of this course, students will: <ul style="list-style-type: none"> • be able to understand key concepts of innovation and entrepreneurship • express and justify opinions about contemporary entrepreneurial issues • use entrepreneurial tools and techniques efficiently and effectively. 			
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td> Search for, analysis and synthesis of data and information, with the use of the necessary technology Adapting to new situations Decision-making Working independently Team work Working in an international environment Working in an interdisciplinary environment Production of new research ideas </td><td> Project planning and management Respect for difference and multiculturalism Respect for the natural environment Showing social, professional and ethical responsibility and sensitivity to gender issues Criticism and self-criticism Production of free, creative and inductive thinking Others... </td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology Adapting to new situations Decision-making Working independently Team work Working in an international environment Working in an interdisciplinary environment Production of new research ideas	Project planning and management Respect for difference and multiculturalism Respect for the natural environment Showing social, professional and ethical responsibility and sensitivity to gender issues Criticism and self-criticism Production of free, creative and inductive thinking Others...
Search for, analysis and synthesis of data and information, with the use of the necessary technology Adapting to new situations Decision-making Working independently Team work Working in an international environment Working in an interdisciplinary environment Production of new research ideas	Project planning and management Respect for difference and multiculturalism Respect for the natural environment Showing social, professional and ethical responsibility and sensitivity to gender issues Criticism and self-criticism Production of free, creative and inductive thinking Others...		

- Adapting to new situations
- Decision-making
- Working independently
- Team work
- Working in an international environment
- Working in an interdisciplinary environment
- Production of new research ideas
- Project planning and management
- Production of free, creative and inductive thinking

(3) SYLLABUS

Innovation is the most important guarantor of sustainable competitive advantage for firms around the world. Entrepreneurship is the principal source of jobs and wealth in the economy. However, shaping an organization so that it successfully and repeatedly brings innovations to market is a daunting managerial challenge. This course examines the basics managers need to organize and commercialize valuable innovation in both entrepreneurial and established firms. Major topics include designing appropriate innovation processes; identifying, building and commercializing innovations; taking advantage of internal and external sources of innovation; and structuring entrepreneurial organizations. The course includes lectures, case analyses, visiting experts, practical exercises and student presentations.

(4) TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	YES	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	40
	Fieldwork	15
	Study and analysis of bibliography	5
	Interactive teaching	20
	Project	20
	Course total	100
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public</i>	<p>Written exams, business plan presentation and business plan document.</p> <p>Language of evaluation: Greek</p>	

<i>presentation, laboratory work, clinical examination of patient, art interpretation, other</i>	
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<i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	
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(5) ATTACHED BIBLIOGRAPHY

Hisrich R. (2014). Advanced Introduction to Entrepreneurship. USA: Edward Elgar Publishing Ltd.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	SALES MANAGEMENT		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge & skills development		
PREREQUISITE COURSES:	Marketing		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	GREEK		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 							
<p>Upon completion of the course, students will be able to:</p> <ul style="list-style-type: none"> • select, assess, examine, design, propose and evaluate theories and principles in relation to sales practices, tactics and approaches and Sales Management issues, possessing advanced knowledge and having critical ability in said subjects • connect the above principles, strategies and practices related to Sales with other business areas (e.g. Marketing, Production, Finance, HR, R&D) • solve complex and unpredictable issues in the field of sales and Sales Management possessing advanced skills with the ability for innovative approaches • manage complex and unpredictable situations in the field of sales and Sales Management by evaluating or planning strategic tactics. 							
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td>Search for, analysis and synthesis of data and information, with the use of the necessary technology</td><td>Project planning and management</td></tr> <tr> <td>Adapting to new situations</td><td>Respect for difference and multiculturalism</td></tr> <tr> <td></td><td>Respect for the natural environment</td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management	Adapting to new situations	Respect for difference and multiculturalism		Respect for the natural environment
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management						
Adapting to new situations	Respect for difference and multiculturalism						
	Respect for the natural environment						

<i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Working independently • Team work • Working in an international environment • Working in an interdisciplinary environment • Production of new research ideas • Project planning and management • Respect for the natural environment • Criticism and self-criticism • Production of free, creative and inductive thinking 	

3. SYLLABUS

Course contents

- The Philosophy of Marketing in Sales
- Process, Methods, Practical Techniques and Sales Tactics
- Market Forecast and Sales objectives
- Sales force management
- Sales territories
- Organization of Sales department- Sales Collaboration with other Operations
- Understanding and managing the customer experience

Description and Objectives

The practical, administrative, organizational and strategic issues related to Sales are among the most critical and critical for the orderly and successful operation of any business. Sales executives communicate, serve and manage the company's most valuable asset: customers. Also, Sales as a function is the connecting link between business and market and is considered the eyes and ears of every company. At the same time, Sales are the only function that generates direct income and due to their role, they have to cooperate closely and coordinate with all the other basic functions of a company, e.g. Senior Management, Production, Finance, HR, R&D and especially Marketing, having a decisive role in the implementation of the business strategy and the achievement of the goals.

The purpose of the course is to analyze the dimensions of the complex operation of the Sales department. Specifically, emphasis will be placed on:

- (a) In the sales process and sales techniques. The focus will be on business-to-business transactions where the bulk of market sales are seen, but the basic approaches will also apply to retail sales. References will also be made to electronic sales.

- (b) In strategic and critical decisions that are required to be made by Sales executives when designing a sales plan, such as market forecasting and setting Sales targets, determining the Sales force and fleet as well as hybrid and mixed sales systems (eg agents) that can be implemented by a company, the planning of the sales areas in combination with the targeting and positioning of the company, and the organization of the Sales force.
- (c) In the role of cooperation and methods of coordination of the Sales department with the Marketing department (since these two functions are the most customer-centric), as well as in general management issues of the relations of the Sales department with other key departments and functions of a company.
- (d) In broader issues contained in the operation of the Sales department such as the logic of CRM systems, customer service, complaint management, the importance of service orientation (servitization) and service-dominant logic, as well as decisions with HR philosophy such as remuneration, training, control of Salespeople and internal marketing policies (Internal Marketing Orientation).
- (e) In the key role of the adoption of the Marketing philosophy in the strategic planning and implementation of the Sales operations with a view to providing value to the customer (customer value).

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	YES		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity		Semester workload
	Lectures		20
	Interactive teaching		15
	project		20
	study and analysis of bibliography		20
	essay writing (Case study analysis)		25
	Course total:		100
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<p>Greek, multiple choice questionnaires, problem solving (case studies), written work (project), public presentation (the evaluation criteria are posted on e-class and concern the consolidation and ability to critically manage the concepts)</p> <p>Language of evaluation: Greek</p>		

5. ATTACHED BIBLIOGRAPHY

- Cespedes F. (2021). *Sales Management That Works: How to Sell in a World that Never Stops Changing*. Harvard Business Review Press.
- Guenzi P. and Geiger S. (2017). *Sales Management: A Multinational Perspective*. Palgrave Macmillan, Basingstoke.
- Αυλωνίτης Γ. και Σταθακόπουλος Β. (2008). *Αποτελεσματική Οργάνωση & Διοίκηση Πωλήσεων*. 2^η έκδοση, Εκδόσεις Σταμούλης.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	CORPORATE RESPONSIBILITY & SUSTAINABILITY		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge and Skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon completion of the course, students will be able to:</p> <ul style="list-style-type: none"> • Articulate a clear understanding of Corporate Social Responsibility and Sustainability • Apply critical thinking skills to identify, analyze and evaluate the ethical implications, environmental impact, and social responsibility of business practices • Develop skills in transparency, accountability, and effective CSR communication • Assess the triple bottom line approach and integrate CSR into business strategy • Develop problem-solving skills to address real-world challenges in implementing CSR initiatives • Effectively communicate CSR concepts, initiatives, and outcomes to various stakeholders
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>

<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Team work • Criticism and self-criticism • Production of free, creative, and inductive thinking • Respect for difference and multiculturalism • Respect for the natural environment 	

3. SYLLABUS

This course aims to provide students with a comprehensive understanding of Corporate Social Responsibility (CSR) and sustainability practices in the business world. Students will explore the ethical, social, and environmental dimensions of business operations, and how companies can contribute positively to society while maintaining financial success. The course will cover theoretical foundations, practical applications, and case studies to facilitate a holistic understanding of CSR and sustainability.

- Introduction to CSR and sustainability
- Ethics and corporate behavior
- Social responsibility impact assessment
- Implementation of CSR initiatives
- Greenwashing and CSR skepticism
- Corporate production and consumption
- Corporate governance and CSR reporting
- Case studies and practical applications

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	<i>Use of ICT in teaching</i> <i>Use of ICT in communication with students</i>		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i>	Activity	Semester workload	
	Lectures	70	

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<p>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</p> <p>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</p>	Study and analysis of bibliography	15
	Essay/assignment writing & presentation	15
	Course total:	100
<p>STUDENT PERFORMANCE EVALUATION</p> <p>Description of the evaluation procedure</p> <p>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</p> <p>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</p>	<p>Language of evaluation: Greek.</p> <p>Method of evaluation: written exam, using essay type questions.</p> <p>Evaluative criteria: a successful exam paper involves answering the exam questions in a way that proves students' ability to apply theory to strategic and tactical CSR and sustainability issues facing the firm. The evaluative criteria are communicated to students in the introductory session of this course.</p>	

5. ATTACHED BIBLIOGRAPHY

Argenti, P. A. (2015). Corporate responsibility. Sage Publications.

Chandler, D. (2022). Strategic corporate social responsibility: Sustainable value creation. Sage Publications.

Haski-Leventhal, D. (2021). Strategic corporate social responsibility: A holistic approach to responsible and sustainable business. Sage Publications.

Rasche, A., Morsing, M., & Moon, J. (2017). Corporate social responsibility: Strategy, communication, governance. Cambridge University Press.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	CUSTOMER JOURNEY AND EXPERIENCE		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, Skills development		
PREREQUISITE COURSES:	Consumer Behavior		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon completion of the course, students will be able to:</p> <ul style="list-style-type: none"> • Comprehend the centrality of the customer experience and the need to place the optimization of the customer experience as the top strategic priority • Demonstrate the ability to analyze the customer experience and appreciate the complexity therein • Design customer journey maps, evaluate the customer experience, and integrate the findings into recommendations for improvements • Develop an appreciation of the necessary ingredients to achieve an excellent customer experience. Appraise the different mechanisms that can lead to excellence • Ascertain the superiority of design thinking and its implications in customer value creation • Apply the environmental management perspective and appreciate the impact that all the environmental stimuli have on the customer experience. Manage the multiplicity of elements comprising servicescapes and make optimal decisions in servicescape development

<ul style="list-style-type: none"> Demonstrate knowledge of the centrality of the role of people in customer experience management. Formulate optimal strategies for employee and customer management 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> Search for, analysis and synthesis of data and information, with the use of the necessary technology Decision-making Team work Project planning and management Criticism and self-criticism Production of free, creative, and inductive thinking 	

3. SYLLABUS

This course aims to enable students to appreciate the breadth, the significance and the centrality of the customer experience; to comprehend the notion of the customer journey and the tools that enable us to analyse it; to appreciate how to manage, enhance, and optimize the customer experience and how to achieve excellence, via the optimum management of the service provision process, the people involved, and the environmental multi-sensory atmospherics. Students are exposed to a number of managerial tools and techniques and through the hands-on, practical application approach of the course they learn how to use them by applying them to real life examples.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Use of ICT in teaching and communication with students		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i>	Activity	Semester workload	
	Interactive teaching	15	
	Study and analysis of bibliography	50	
	Projects	15	
	Assignments writing	20	
	Course total:	100	

<p><i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i></p>	
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>Open-ended questions</p> <p>Problem Solving</p> <p>Written assignments</p> <p>Presentations</p> <p>Language of evaluation: Greek</p>

5. ATTACHED BIBLIOGRAPHY

<ul style="list-style-type: none"> • Angrave, J. (2020). <i>The journey mapping playbook: A practical guide to preparing, facilitating, and unlocking the value of customer journey mapping</i>. Walter de Gruyter GmbH & Co KG. • Don Peppers, Rogers M (2016), <i>Managing Customer Experience and Relationships: A strategic framework</i>, 3rd edition, Wiley. • Pennington, A. (2016). <i>The Customer Experience Manual: How to design, measure and improve customer experience in your business</i>. Pearson UK. • Stickdorn, M., Hormess, M. E., Lawrence, A., & Schneider, J. (2018). <i>This is service design doing: applying service design thinking in the real world</i>. O'Reilly Media, Inc. • Uebernickel, F., Jiang, L., Brenner, W., Pukall, B., Naef, T., & Schindlholzer, B. (2020). <i>Design thinking: The handbook</i>. World Scientific.
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1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	SALES PROMOTION		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

1. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Students attending this module will likely get a job with a manufacturer of consumer goods (e.g., grocery or durables) or a domestic/global retailer. It is, therefore, of particular importance to acquire knowledge about retail sales promotions. By combining empirical evidence with practical illustrations and case studies, this module aims to provide students with a thorough understanding of the nature, content, and context of retail sales promotions. After module completion, students will be able to know:</p> <ul style="list-style-type: none"> • The philosophy of sales promotion • The conditions justifying a sales promotion campaign • The alternative methods of retail sales promotions • Issues relating to the design, implementation, and post-promotion evaluation of sales promotions campaigns • Promotions in perishable product categories • Promotions in durable product categories • Framing of sales promotions

<ul style="list-style-type: none"> The role of gifts in sales promotions 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> Adapting to new situations Decision-making Production of new research ideas Respect for difference and multiculturalism Respect for the natural environment Production of free, creative and inductive thinking 	

2. SYLLABUS

<ul style="list-style-type: none"> Fundamentals of sales promotions Conditions leading retailers to seek promotional campaigns Methods of sales promotions Design of a sales promotion campaign Implementation of a sales promotion campaign Ending a sales promotion campaign Sales promotions in Travel Retail Case studies

3. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face.		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	YES		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	80	
	Study and analysis of bibliography	10	
	Practical applications and cases studies	10	
	Course total:	100	

STUDENT PERFORMANCE EVALUATION	<i>Language of evaluation: Greek</i>
<i>Description of the evaluation procedure</i>	<i>Method of evaluation: written exam, using essay type questions.</i>
<i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i>	<i>Evaluative criteria: a successful exam paper involves answering the exam questions in a way that proves students' ability to apply theory to strategic and tactical decisions of manufacturers and retailers, concerning sales promotions in retail stores. The evaluative criteria are communicated to students in the introductory session of this course.</i>
<i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	

4. ATTACHED BIBLIOGRAPHY

Ailawadi K.L., Gedenk K., Lutzky, C., and Neslin S.A. (2007), 'Decomposition of the sales impact of promotion-induced stockpiling', *Journal of Marketing*, 44 (August), pp. 450-467.

Chen, H.A., Marmorstein, H., Tsiros, M., and Rao, A.R., (2012), 'When more is less: the impact of base value neglect on consumer preferences for bonus packs over price discounts', *Journal of Marketing*, 76 (July), pp. 64-77.

DelVecchio D., Krishnan S., and Smith D.C. (2007), 'Cents or percent? The effects of promotion framing on price expectations and choice', *Journal of Marketing*, 71 (July), pp. 158-170.

Laran, J. and Tsiros, M. (2013), 'An investigation of the effectiveness of uncertainty in marketing promotions involving free-gifts', *Journal of Marketing*, 77 (March), pp. 112-123.

Liu Y. (2007), 'The long-term impact of loyalty programs on consumer purchase behaviour and loyalty', *Journal of Marketing*, 71 (October), pp. 19-35.

Ramanathan S. And Dhar S.K. (2010), 'The effect of sales promotions on the size and the composition of the shopping basket: regulatory compatibility from the framing and temporal restrictions', *Journal of Marketing Research*, 47 (June), pp. 542-552.

Tsiros, M. and Chen, H. A. (2017), 'Convexity neglect in consumer decision making', *Journal of Marketing Behavior*, 2 (4), pp. 253-290.

Tsiros M. and Heilman C. M. (2005), 'The effects of expiration dates and perceived risk on purchasing behaviour in grocery store perishable categories', *Journal of Marketing*, 69 (April), pp. 114-129.

Tsiros M. and Hardesty D. M. (2010), 'Ending a price promotion: retracting it on one step or phasing it out gradually', *Journal of Marketing*, 74 (January), pp. 49-64

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1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	B2B MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	GREEK		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 																			
<p>Upon completion of the course, students will be able to understand the unique conditions of B2B markets (transactions among businesses) and the relevant marketing strategy adaptations in both strategic and tactical level regarding both the company and the customer.</p>																			
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td>Search for, analysis and synthesis of data and information, with the use of the necessary technology</td><td>Project planning and management</td></tr> <tr> <td>Adapting to new situations</td><td>Respect for difference and multiculturalism</td></tr> <tr> <td>Decision-making</td><td>Respect for the natural environment</td></tr> <tr> <td>Working independently</td><td>Showing social, professional and ethical responsibility and sensitivity to gender issues</td></tr> <tr> <td>Team work</td><td>Criticism and self-criticism</td></tr> <tr> <td>Working in an international environment</td><td>Production of free, creative and inductive thinking</td></tr> <tr> <td>Working in an interdisciplinary environment</td><td>.....</td></tr> <tr> <td>Production of new research ideas</td><td>Others...</td></tr> <tr> <td></td><td>.....</td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management	Adapting to new situations	Respect for difference and multiculturalism	Decision-making	Respect for the natural environment	Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues	Team work	Criticism and self-criticism	Working in an international environment	Production of free, creative and inductive thinking	Working in an interdisciplinary environment	Production of new research ideas	Others...	
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management																		
Adapting to new situations	Respect for difference and multiculturalism																		
Decision-making	Respect for the natural environment																		
Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues																		
Team work	Criticism and self-criticism																		
Working in an international environment	Production of free, creative and inductive thinking																		
Working in an interdisciplinary environment																		
Production of new research ideas	Others...																		
																		

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Adapting to new situations
- Decision-making
- Working independently
- Teamwork
- Working in an international environment
- Working in an interdisciplinary environment
- Project planning and management
- Production of new research ideas
- Production of free, creative and inductive thinking

3. SYLLABUS

- Basic characteristics of B2B markets.
- The concept of organizational buying behavior.
- Uniqueness of the marketing strategy in B2B markets.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	YES		
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc. The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	40	
	Fieldwork	10	
	Study and analysis of bibliography	10	
	Project	20	
	Autonomous study	20	
	Course total:	100	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<ul style="list-style-type: none"> - Written exam at the end of the course based on open-ended questions (70% of the total grade). - Essay/report (30% of the total grade). <p>Language of evaluation: Greek</p> <p>Such criteria are given and described in the course's e-class platform where students have access.</p>		

5. ATTACHED BIBLIOGRAPHY

<p>Αυλωνίτης, Γ., Δημητριάδης, Σ. και Ήντουνας, Κ. (2015), <i>Στρατηγικό Βιομηχανικό (B2B) Μάρκετινγκ</i>, Rosili, Αθήνα.</p> <p>Guenzi, P. and Geiger, S. (2011), <i>Sales Management: A Multinational Perspective</i>, Palgrave Macmillan, Basingsoke.</p>
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ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	CASE STUDIES		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge, skills development	
PREREQUISITE COURSES:		No	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		GREEK	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		No	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon completion of the course, students will be able to understand the:</p> <ul style="list-style-type: none"> • consolidate the learning outcomes from the MSc in Marketing & Communication • apply the set of knowledge, concepts, and tools necessary to overcome challenges in contemporary marketing contexts • develop the ability to think out of the box, evaluate multiple alternatives and develop problem-solving techniques • develop analytical and critical thinking to evaluate real world business challenges from consumer and marketing manager viewpoints • critically focus on reviewing practical, complex marketing problems, proposing corresponding solutions and justifying them from an available pool of alternative solutions • demonstrate better decision-making skills in terms of problem-solving, leadership, logical reasoning, intuition, teamwork, creativity, and time management • develop their communication and collaboration skills
General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

Search for, analysis and synthesis of data and information, with the use of the necessary technology
Adapting to new situations
Decision-making
Working independently
Team work
Working in an international environment
Working in an interdisciplinary environment
Production of new research ideas

Project planning and management
Respect for difference and multiculturalism
Respect for the natural environment
Showing social, professional and ethical responsibility and sensitivity to gender issues
Criticism and self-criticism
Production of free, creative and inductive thinking
.....
Others...
.....

3. SYLLABUS

This case studies'-based course is especially designed for the MSc in Marketing & Communication students to assist them in applying theories, frameworks and concepts from the marketing discipline. Students are exposed to real business dilemmas, decisions, and problems commonly encountered post-graduation in marketing. Managerial decision-making should not take place in a vacuum but should be underpinned by data analysis and critical discussions. Students can take stock of the knowledge gained from the MSc program to review, evaluate, and synthesize the data and information provided in the case study to analyze the core issues at hand, recommend specific course of actions, and justify the solutions suggested from an available pool of alternatives, within the safety of the academic environment, sheltered from the risks of the real marketplace. Students can develop critical thinking, working well with others, and decision-making skills necessary for dealing with the complex and day-to-day challenges that marketing managers are confronted with. The course relies on case studies primarily drawn HBS cases, written by professors at HBS and at renowned business programs worldwide. The HBS cases offer slices of business life, focusing on actual problems and decisions companies face, and provide extensive opportunities to integrate and apply abstract tools in real, practical marketing contexts.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	<i>Use of ICT in teaching</i> <i>Use of ICT in communication with students</i>		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	40	
	Study and analysis of bibliography	30	
	Essay/assignment writing & presentation	30	
	Course total:	100	

<p>STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>Language of evaluation: Greek.</p> <p>Method of evaluation: written exam, using essay type questions.</p> <p>Evaluative criteria: a successful exam paper involves answering the exam questions in a way that proves students' ability to apply theory to strategic and tactical marketing issues facing the firm. The evaluative criteria are communicated to students in the introductory session of this course.</p>
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5. ATTACHED BIBLIOGRAPHY

Harvard case collections in Marketing. Harvard Business Publishing.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	3rd
COURSE TITLE	MASTER THESIS		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
			30
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	YES (all courses)		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	Greek		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	no		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
The thesis aims to: <ul style="list-style-type: none"> • provide an opportunity to explore in depth a particular topic and put into practice theories and concepts learned on the Program • enable interaction with faculty members, which is important for the evaluation of the student's capabilities • provide the students invaluable knowledge on the undertaking of a scientific research which will be of use to them in both a professional or academic career 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <div style="display: flex; justify-content: space-between;"> <div> Search for, analysis and synthesis of data and information, with the use of the necessary technology Adapting to new situations Decision-making </div> <div> Project planning and management Respect for difference and multiculturalism Respect for the natural environment Showing social, professional and ethical responsibility and sensitivity to </div> </div>	

ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

<i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Working independently • Working in an interdisciplinary environment • Production of new research ideas • Project planning and management • Criticism and self-criticism • Production of free, creative, and inductive thinking 	

3. SYLLABUS

Introduction. Includes a summary of the issue/problem and a detailed presentation of how it was approached.

Literature review. Provide the information needed regarding the existing knowledge and theory on the subject. Allow the student to (a) identify the gap in the existing knowledge, (b) develop and support the research questions or research hypotheses, and (c) convince the reader for the contribution of the paper both theoretically and practically.

Methodology. Presentation in a clear and comprehensive way the research methods, the data collection tool, the sampling methodology, the sample size and the way of measuring both dependent and independent variables.

Analysis. Includes the data analysis, in a thorough and scientifically documented way, based on the use and description of the appropriate data analysis tools depending on the kind of primary data (qualitative or quantitative).

Conclusions. Presentation of (a) the findings of their research and compare them with current theory and previous studies, (b) the practical importance of the findings for the selected industry or business, (c) the summary of the research limitations and (d) suggestions for further research.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face or remote meetings between the supervisor and the student		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Contact with students: e-class / MS Teams		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i>	Activity	Semester workload	
	Study and analysis of bibliography	200	
	Research	200	
	Thesis writing	350	
	Total	750	

<p><i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i></p>	
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>The evaluation of the master thesis is based on strict scientific criteria, regarding its originality, its analytical depth, its synthesis and its quality. It is presented to and graded by a 3-member Committee consisting of the supervisor and two examiners. The evaluation criteria and all other information regarding the master thesis can be found in the Master Thesis Preparation Guide that is sent to students at the end of their first semester of studies.</p> <p>Language of evaluation: Greek</p>

5. ATTACHED BIBLIOGRAPHY

The bibliography recommended depends on the topic of the thesis

SPECIALIZATION IN MARKETING & COMMUNICATION WITH INTERNATIONAL ORIENTATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st
COURSE TITLE	INTERNATIONAL MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	None		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

<p>Learning outcomes</p> <p><i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i></p> <p><i>Consult Appendix A</i></p> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon course completion, students will be able to:</p> <ul style="list-style-type: none"> • understand idiosyncrasies and problems facing firms wishing to establish a presence in the international marketplace • apply techniques of analysis of the international environment • evaluate the significance of information gathering and of the various data sources for a targeted international market • explain the process of international market selection • make a clear distinction between alternative international market entry modes • have a good knowledge about the notion and implications of grey conditions in export trade settings

- develop a solid command of the INCOTERMS system
- assess the risk-related pros and cons of the alternative terms of payment in in export trade agreements
- work out an international marketing strategy plan

General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

Search for, analysis and synthesis of data and information, with the use of the necessary technology

Adapting to new situations

Decision-making

Working independently

Team work

Working in an international environment

Working in an interdisciplinary environment

Production of new research ideas

Project planning and management

Respect for difference and multiculturalism

Respect for the natural environment

Showing social, professional and ethical responsibility and sensitivity to gender issues

Criticism and self-criticism

Production of free, creative and inductive thinking

.....

Others...

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Adapting to new situations
- Team work
- Working in an international environment
- Working in an interdisciplinary environment
- Respect for difference and multiculturalism
- Production of free, creative and inductive thinking

3. SYLLABUS

- Introduction to international marketing
- International environment analysis I
- International environment analysis II
- International environment analysis III
- International market selection
- International marketing strategy I
- International marketing strategy II
- Export marketing plan
- Export entry modes
- Gray markets
- INCOTERMS I
- INCOTERMS II
- Terms of payment in export trade agreements
- Student presentations

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY	Yes

<i>Use of ICT in teaching, laboratory education, communication with students</i>		
<p style="text-align: center;">TEACHING METHODS</p> <p><i>The manner and methods of teaching are described in detail.</i></p> <p><i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i></p> <p><i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i></p>	Activity	Semester workload
	Lectures	21
	Simulation game	21
	Self-study	95,5
	Course total	137,5
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>Course evaluation includes:</p> <ul style="list-style-type: none"> • A written exam (70% of the final mark), • Simulation game (30% of the final mark). <p>Information about evaluation is available on the web page of the course.</p> <p>Language of evaluation: English</p>	

5. ATTACHED BIBLIOGRAPHY

<p>- Suggested bibliography:</p> <p>Green, M.C. & Keegan, W.J. (2020). Global Marketing, 10th edition, Pearson.</p> <p>Hollensen, S. (2020). Global Marketing, 8th edition, Pearson.</p> <p>- Related academic journals: Journal of Marketing, Journal of the Academy of Marketing Science, Journal of International Marketing, Journal of International Business Studies, International Marketing Review, Journal of Business Research.</p>
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(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1st
COURSE TITLE	CROSS CULTURAL CONSUMER BEHAVIOR		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	ENGLISH		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

(2) LEARNING OUTCOMES

<p>Learning outcomes</p> <p><i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i></p> <p><i>Consult Appendix A</i></p> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>At the end of the course:</p> <ul style="list-style-type: none"> • Students should have developed a complete appreciation of the significance of understanding consumer behavior for optimal marketing decisions • They should have developed a comprehensive understanding of the content and the methods of the science of consumer behavior • They should be able to discern the processes that guide consumer decision making • They should have developed the ability to identify and assess the various psychological, cultural, societal, and group influences on consumer behavior at different stages of the consumption process • They should have developed an appreciation of the central role of persuasion for marketing and the importance of behavioral economics and the nudge theory in our efforts to understand consumption choices

- They should be able to evaluate the importance of the optimal usage of consumer research for a solid understanding of consumer behavior for business success, compare the relative usefulness of each method, and appraise the possible synergies between the different methods
- They should be able to analyze and map the customer experience and have the tools for its optimal management
- Via the field group project, students should be able to apply the acquired knowledge and tools to a real company problem

General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

Search for, analysis and synthesis of data and information, with the use of the necessary technology

Adapting to new situations

Decision-making

Working independently

Team work

Working in an international environment

Working in an interdisciplinary environment

Production of new research ideas

Project planning and management

Respect for difference and multiculturalism

Respect for the natural environment

Showing social, professional and ethical responsibility and sensitivity to gender issues

Criticism and self-criticism

Production of free, creative and inductive thinking

.....

Others...

.....

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Decision-making
- Working independently
- Team work
- Working in an international environment
- Respect for difference and multiculturalism
- Criticism and self-criticism
- Production of free, creative, and inductive thinking

(3) SYLLABUS

- Consumer behavior & its importance for marketing
- Consumer research methods: VOC methods, neuromarketing, and big data
- The science of persuasion and pre-suasion
- Behavioral economics and marketing
- Choice architecture and nudges: subtle but powerful influencers of people's choices
- The process of consumer decision-making: searching, evaluating, buying, and disposing
- The omnichannel customer experience analysis & mapping
- Sensory marketing & the retail experience
- Psychological processes affecting consumption decisions
- Cultural, societal and group influences on consumption
- Symbolic consumption and the meaning of possessions
- Materialism, social comparison, and idealized images in advertising

(4) TEACHING and LEARNING METHODS - EVALUATION

DELIVERY	FACE-TO-FACE
<i>Face-to-face, Distance learning, etc.</i>	

USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	21	
	Study and analysis of bibliography	43	
	Field Project	43,5	
	Project writing	30	
	Course total	1237,5	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	1) Field study project (50% of the total grade): group assignment on a real corporate project, analysing the customer experience and suggesting corrective actions for customer experience optimization. 2) Written exams (50% of the total grade): questions that ask the participants to combine in depth analysis of theories and models with practical examples. Language of evaluation: English		

(5) ATTACHED BIBLIOGRAPHY

Suggested bibliography:

1. Ariely, Dan (2008), Predictably Irrational: The Hidden Forces that Shape our Decisions, HarperCollins Canada.
2. Burnett, Dean (2016), The Idiot Brain: A Neuroscientist Explains what your Head is Really up to, Guardian Faber Publishing.
3. Cialdini, Robert B. (2006), Influence: The Psychology of Persuasion, Harper Business.
4. Cialdini, Robert B. (2017), Pre-Suasion: A Revolutionary Way to Influence and Persuade, Cornerstone, London.
5. Kahneman, Daniel (2012), Thinking, Fast and Slow, Penguin Books.
6. Lewis, David (2014), Impulse: Why do we do what we do without Knowing why we do it, Random House Business Books.
7. Solomon, M. R. (2013), *Consumer Behavior: Buying, Having and Being, Tenth Edition*, Prentice-Hall.
8. Solomon, M., Bamossy G., Askegaard, S. & Hogg, M. (2009), *Consumer Behaviour: A European Perspective, Fourth Edition*, Prentice Hall, Financial Times.
9. Thaler, Richard H. & Sunstein, Cass R. (2008), Nudge: Improving Decisions about Health, Wealth and Happiness, Penguin Books.

Η βασική βιβλιογραφία του μαθήματος (ακαδημαϊκά άρθρα) έχει αναρτηθεί στο eclass.

-Related academic journals:

Journal of Consumer Research

Journal of Marketing

Psychology & Marketing

Journal of Personality and Social Psychology

(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st
COURSE TITLE	MARKETING RESEARCH		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	none		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	no		
COURSE WEBSITE (URL)	N/A		

(2) LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon completion, students will be able to:</p> <ul style="list-style-type: none"> • Understand the content of the different research methods used in international marketing research and distinguish the similarities and differences between them • Adequately define research problems of international marketing research and critically evaluate alternative research methods in order to select the most appropriate one for each research problem • Develop and implement a complete and sound research plan (which will include the development of the research data collection tool, the sampling method, the collection and analysis of data and the writing of the report of the results and conclusions) that will validly answer to the research problems that have already been recognized • Have familiarity with the different analytical techniques used in international marketing research and apply them using the respective software packages
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> Search for, analysis and synthesis of data and Project planning and management

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<i>information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Decision-making • Working independently • Team work • Production of new research ideas • Project planning and management • Production of free, creative and inductive thinking 	

(3) SYLLABUS

As the complexity of the problems facing managers has increased in recent years, so has the need for information – about the business environment, the competition, and more importantly, **the customer**. As a marketing or general manager, you will frequently come in close contact with market research throughout your career.

This course is designed to equip you with the appropriate skills, so as to become an *intelligent user* of international marketing research. The goal is to provide you with a good understanding of the rational of marketing research, by covering the various types of research designs and stages of the marketing research process. Particular emphasis will be placed on the role of marketing research in facilitating decision making, through the use of applied case studies in real business settings. The ultimate purpose of this module is to give students the opportunity to develop their skills in the use of various IT related software packages (e.g., SPSS) for the analysis of consumer and market research data.

(4) TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	<i>Use of ICT in teaching, laboratory education, communication with students</i>	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	<i>Lectures</i>	16
	<i>Seminars</i>	10
	<i>Laboratory practice</i>	15
	<i>Study and analysis of bibliography</i>	20
	<i>Project</i>	30
	<i>Project/report writing</i>	20
	<i>Independent study</i>	26,5
	<i>Course total</i>	137,5
STUDENT PERFORMANCE EVALUATION		

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<p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>Formative assessment: group presentations at the end of each session regarding the progress of the group project</p> <p>Summative assessment: Written exams in open-ended questions (weighting 60%)</p> <p>Group project in the form of a formal written market research report (weighting 60%)</p> <p>Group assignment marking scheme:</p> <ol style="list-style-type: none"> 1. Problem formation and objectives/literature review (weighting 10%) 2. Methodology / questionnaire design (weighting 40%) 3. Analysis, results and discussion (weighting 40%) 4. Structure, presentation style, language and references (weighting 10%). <p>Language of evaluation: English</p>
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(5) ATTACHED BIBLIOGRAPHY

<i>- Suggested bibliography:</i>	
Lectures	
1)	Marketing Research: An International Approach (2006), Schmidt and Hollensen, Pearson Education, (S&H)
2)	International Marketing Research (2009), Craig and Douglas, John Wiley & Sons, 3 rd edition, (C&D)
3)	International Marketing Research (2004), Birgelen and Beuckelaer, European Commission, (B&B)
Lab Sessions	
1)	Multivariate Data Analysis (2014) Hair Jr., Black, Babin and Anderson, Pearson Education Limited, 7 th International Edition (H et al)
2)	Discovering Statistics Using IBM SPSS (2018) Field, Sage, 5 th edition (F)
<i>- Related academic journals:</i>	
1)	<i>Journal of International Marketing</i>
2)	<i>International Marketing Review</i>
3)	<i>Journal of Consumer Research</i>
4)	<i>Journal of Marketing</i>
5)	<i>Journal of the Academy of Marketing Science</i>

(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2 nd
COURSE TITLE	DIGITAL MARKETING I		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS

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LECTURES	3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>		
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge	
PREREQUISITE COURSES:	none	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English	
IS THE COURSE OFFERED TO ERASMUS STUDENTS	no	
COURSE WEBSITE (URL)	N/A	

(2) LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
<p>Upon successful completion of the course students will be able to:</p> <ul style="list-style-type: none"> • recognize the importance of digital marketing to the sustainability of modern business. • describe and explain basic digital and social media marketing concepts. • critically evaluate the emerging trends in the field and the use of the corresponding digital marketing tools. • interpret and design the marketing mix within a changing and multi-channel spectrum of digital/traditional strategies and tactics. • apply acquired knowledge/concepts and leverage digital and social media tools in marketing decision-making 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Search for, analysis and synthesis of data and information, with the use of the necessary technology 	

- Project planning and management
- Criticism and self-criticism
- Production of free, creative, and inductive thinking

(3) SYLLABUS

The course, among others, includes the following topics: (a) web analytics, (b) digital advertising campaigns and analysis of their performance (Google Ads / Meta Ads), (c) corporate presence in social networks and analysis of interaction with digital followers, (d) marketing strategy and digital business models, (e) consumer behavior online, (f) content marketing, (g) Search Engine Optimization, (h) e-mail marketing, (i) UX design.

(4) TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Use of ICT in Teaching: SaaS ecommerce development platforms Use of ICT in Laboratory Education: Google / Meta Ads Manager Contact with students: e-class / MS Teams	
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	17
	study and analysis of bibliography	35
	laboratory practice	23
	essay writing	27,5
	Self-study	35
	Course total	137,5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	Written exam with essay development and/or multiple choice questions (weight 70%), public presentation of group work (weight 15%) and written work (Project) (weight 15%) These assessment criteria are accessible via e-class Language of evaluation: English	

(5) ATTACHED BIBLIOGRAPHY

- *Suggested bibliography:*
 Marketing 4.0: Moving from Traditional to Digital, Philip Kotler, Hermawan Kartajaya, Iwan Setiawan, ISBN: 978-1-119-34120-8, December 2016

Strauss Judy and Frost Raymond (2014), E-Marketing, Pearson International Edition, 6th edition.
Chaffey D. and Smith PR. (2013), EMarketing Excellence, 4th ed., Routledge.
Ψηφιακό Μάρκετινγκ, Κωδικός Βιβλίου στον Εύδοξο: 86053196, Έκδοση: 1/2019, Συγγραφείς:
Βλαχοπούλου Μάρω
ISBN: 9786185131609

- Related academic journals:

Journal of Retailing and Consumer Services
Electronic Commerce Research and Applications
Journal of Interactive Marketing
Behaviour and Information Technology
International Journal of Electronic Commerce

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2nd
COURSE TITLE	ADVERTISING AND COMMUNICATION		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

<p>Learning outcomes</p> <p><i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i></p> <p><i>Consult Appendix A</i></p> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>The main objective of this module is to familiarize students with the mechanisms that determine the effectiveness of advertising and integrated marketing communications (IMC). A balanced approach is adopted with a focus on both the theoretical and managerial aspects of advertising and IMC. The module emphasizes the close relationship between marketing strategy and communication strategy. In addition to advertising, a range of other MARCOM tools (e.g. sales promotion, personal selling, public relations, internet and social media advertising) are presented and their synergistic use is discussed. The process and issues surrounding the development of an IMC plan as well as the methods for assessing its effectiveness are analyzed. The challenges of advertising and IMC at an international level provide a central focus throughout the module.</p> <p>Upon completion of the module, students should be able to:</p> <ul style="list-style-type: none"> ▪ Understand the relation between marketing goals and communication goals. ▪ Understand the function of advertising and its relationship with other MARCOM tools. ▪ Understand the role of each MARCOM tool as a component of an integrated strategy. ▪ Understand and handle the challenges of international communications.

- Develop their own IMC plans and evaluate their effectiveness.
- Plan, execute and evaluate local and international IMC campaigns.

General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

Search for, analysis and synthesis of data and information, with the use of the necessary technology
Adapting to new situations
Decision-making
Working independently
Team work
Working in an international environment
Working in an interdisciplinary environment

Project planning and management
Respect for difference and multiculturalism
Respect for the natural environment
Showing social, professional and ethical responsibility and sensitivity to gender issues
Criticism and self-criticism
Production of free, creative and inductive thinking

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Adapting to new situations
- Decision-making
- Working independently
- Team work
- Working in an international environment
- Project planning and management
- Respect for difference and multiculturalism
- Respect for the natural environment
- Showing social, professional and ethical responsibility and sensitivity to gender issues
- Criticism and self-criticism
- Production of free, creative and inductive thinking

3. SYLLABUS

The main objective of the course is to familiarize students with the mechanisms that determine the effectiveness of advertising and integrated marketing communications (IMC). A balanced approach is adopted with a focus on both the theoretical and managerial aspects of advertising and IMC. The module emphasizes the close relationship between marketing strategy and communication strategy. In addition to advertising, a range of other MARCOM tools (e.g. sales promotion, personal selling, public relations, internet and social media advertising) are presented and their synergistic use is discussed. The process and issues surrounding the development of an IMC plan as well as the methods for assessing its effectiveness are analyzed. The challenges of advertising and IMC at an international level provide a central focus throughout the module.

- The principles of Integrated Marketing Communication (IMC)
- Marcom tools: An overview
- Marketing communication in an international context
- The role of culture in consumer behaviour and in marketing communications in international markets.
- Economic, social, legal and other factors and their effects on international marketing communications.
- Advertising
 - Introduction
 - The role of advertising in IMC
 - The evolution of advertising

<ul style="list-style-type: none"> - Moral, regulatory and legal issues in advertising - Hierarchical models of advertising effects - Advertising under high and low involvement conditions - Advertising planning models: Setting advertising objectives - Creative strategy - Message strategy and advertising appeals - Advertising media and media planning <ul style="list-style-type: none"> ▪ Other marketing communication tools <ul style="list-style-type: none"> - Sales promotion - Personal selling - Direct marketing - Public relations, Publicity - Interactive communications - Alternative tools ▪ The evaluation of Integrated Marketing Communication programmes
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4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face.		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	In teaching and communication with students.		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	17	
	Literature review and analysis	30	
	Course assignment (project)	40	
	Independent study	50,5	
	Course total	137,5	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	Assessment is based on students' performance in the final exam (75%) and on the mandatory assignment (25%). Assessment criteria are available on eClass. Language of evaluation: English		

5. ATTACHED BIBLIOGRAPHY

- Suggested bibliography:

- Arens, W. F., & Weigold, M. F. (2021). *M: Advertising (4th Ed.)*. New York: McGraw-Hill.
- Arens, W. F., & Weigold, M. F., & Arens, C. (2021). *Contemporary Advertising and Integrated Marketing Communications (16th Ed.)*. New York: McGraw-Hill.
- Batra R., Myers J. G., & Aaker D. A. (1996). *Advertising Management (5th Ed.)*. Upper Saddle River, NJ: Prentice Hall.
- Belch, G. E., & Belch, M. A. (2020). *Advertising and Promotion: An Integrated Marketing Communications Perspective (12th Ed.)*. New York: McGraw-Hill.
- Clow, K. E. & Baack, D. E. (2017). *Integrated Advertising, Promotion and Marketing Communications: Global Edition (8th ed.)*. Upper Saddle River, NJ: Pearson.
- Hackley, c. (2005). *Advertising and Promotion: Communicating Brands*. London, UK: Sage.
- Katz, H. (2010). *The Media Handbook: A Complete Guide to Advertising Media Selection, Planning, Research, and Buying (4th Ed.)*. New York: Routledge.
- Percy, L. (2008). *Strategic Integrated Marketing Communications*. Berlington, MA: Elsevier.
- Rossiter J. R. & Percy L. (1997). *Advertising Communications and Promotion Management (2nd Ed.)*. New York: McGraw Hill.
- Lane R. W., King, K, & Reichert, T. (2010). *Kleppner's Advertising Procedure (18th Ed.)*. Upper Saddle River, NJ: Prentice Hall.
- Moriarty, S., Mitchell, N., Wood, C., & Wells, W. D. (2018). *Advertising & IMC: Principles and Practice (11th Ed.)*. New York: Pearson.
- Schultz D. E. & Schultz H. (2004). *IMC, The Next Generation: Five Steps for Delivering Value and Measuring Returns Using Marketing Communication*. New York: McGraw-Hill.
- Sissors J. Z. and Baron R. B. (2010). *Advertising Media Planning, (7th Ed.)*. New York: McGraw-Hill.

- Related academic journals:

Consumer Psychology Review, European Journal of Marketing, Harvard Business Review, International Marketing Review, International Journal of Advertising, Journal of Advertising, Journal of Advertising Research, Journal of Consumer Psychology, Journal of Consumer Research, Journal of Economic Psychology, Journal of Marketing, Journal of Marketing Research, Journal of the Academy of Marketing Science.

(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2 nd
COURSE TITLE	BUSINESS STRATEGY		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			

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COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge
PREREQUISITE COURSES:	No
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No
COURSE WEBSITE (URL)	N/A

(2) LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
<p>On completion of the <i>Business Strategy</i> course, students will be able to:</p> <ul style="list-style-type: none"> • Identify the ways in which an organisation's competitive advantage can be established and maintained • Conduct a comprehensive strategic analysis of an organisation's external environment. • Conduct a comprehensive strategic analysis of an organisation's internal environment • Identify and formulate possibilities for the strategic development of an organisation on both the business unit and corporate levels • Formulate a viable organisational strategy for an organisation • Determine the appropriate choices between organic development, mergers and acquisitions and strategic alliances 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Adapting to new situations • Decision-making • Working in an international environment • Working in an interdisciplinary environment • Respect for difference and multiculturalism • Criticism and self-criticism • Production of free, creative and inductive thinking 	

(3) SYLLABUS

The Business Strategy course covers the following topics

- Introduction to Business Strategy
- External Environment
- Internal Environment
- Competitive strategy
- Corporate Strategy
- Mergers and Acquisitions
- Strategic Alliances
- Strategy Evaluation

(4) TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	e-class		
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc. The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Interactive lectures	21	
	Case study Analysis and preparation	30	
	Group project	56,5	
	study and analysis of bibliography	30	
	Course total	137,5	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<p>The course is assessed in three ways.</p> <p>First, written exams taking place in the end of the term. Questions will require critical thinking and understanding</p> <p>Second, group presentation in the last lecture of the course.</p> <p>Third, group report</p> <p>The criteria for assessment are mentioned are written in the course outline, the lecture slides and are analysed during the lectures.</p> <p>Language of evaluation: English</p>		

(5) ATTACHED BIBLIOGRAPHY

- Suggested bibliography:

- Whittington, R., Regner, P, Angwin, D., Johnson, G., and. Scholes, K., 2020, "Exploring Strategy, text and cases". Publisher: Pearson.
- Rothaermel, F.T. 2021. Strategic Management, McGraw-Hill International Edition.
- Grant, R.M. 2021. Contemporary strategy analysis. Malden, Wiley Publications
- Thanos, I.C., Papadakis, V.M., Angwin, D.N. "Does changing contexts affect linkages throughout the Mergers and Acquisitions (M&A) process? A multiphasic investigation of motives, Pre and Post acquisition processes and Performance". Strategic Change, (2020) 29,2, 149- 164
- Dyer, J., Kale, P., & Singh, H. "When to Ally and When to Acquire", Harvard Business Review, (2004), 82,108-115.
- Dyer, J., Kale, P., & Singh, H. "How to make strategic alliances work", Sloan Management Review, (2001), 42,4, 37-43.
- Papadakis, V.M. and Thanos, I.C. "Measuring the Performance of Acquisitions", British Journal of Management, (2010). 21, 4, 859-873.
- Thanos, I.C, and Papadakis, V.M. "The Use of Accounting-Based Measures in Measuring M&A Performance: A Review of Five Decades of Research", Advances in Mergers and Acquisitions, (2012) 10, 103-120.

- Related academic journals:

Strategic Management Journal, Harvard Business Review, European Management Journal, Sloan Management review, British Journal of Management, Strategic Change, Long range Planning, Strategic Organization, Academy of Management Journal, California Management Review.

(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2 nd
COURSE TITLE	ENTREPRENEURSHIP AND INNOVATION		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	NONE		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	ENGLISH		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		

COURSE WEBSITE (URL)	N/A
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(2) LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 			
On completion of this course, students will: <ul style="list-style-type: none"> • be able to understand key concepts of innovation and entrepreneurship • express and justify opinions about contemporary entrepreneurial issues • use entrepreneurial tools and techniques efficiently and effectively 			
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table border="0" style="width: 100%;"> <tr> <td style="vertical-align: top;"> <i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i> </td><td style="vertical-align: top;"> <i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i> </td></tr> </table>		<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>		
<ul style="list-style-type: none"> • Adapting to new situations • Decision-making • Working independently • Team work • Working in an international environment • Working in an interdisciplinary environment • Production of new research ideas • Project planning and management • Production of free, creative and inductive thinking 			

(3) SYLLABUS

<p>Innovation is the most important guarantor of sustainable competitive advantage for firms around the world. Entrepreneurship is the principal source of jobs and wealth in the economy. However, shaping an organization so that it successfully and repeatedly brings innovations to market is a daunting managerial challenge. This course examines the basics managers need to organize and commercialize valuable innovation in both entrepreneurial and established firms. Major topics include designing appropriate innovation processes; identifying, building and commercializing innovations; taking advantage of internal and external sources of innovation; and structuring entrepreneurial organizations. The course includes lectures, case analyses, visiting experts, practical exercises and student presentations.</p>
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(4) TEACHING and LEARNING METHODS - EVALUATION

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DELIVERY <i>Face-to-face, Distance learning, etc.</i>															
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>															
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	<table border="1"> <thead> <tr> <th><i>Activity</i></th><th><i>Semester workload</i></th></tr> </thead> <tbody> <tr> <td>Lectures</td><td>50</td></tr> <tr> <td>Fieldwork</td><td>27,5</td></tr> <tr> <td>Study and analysis of bibliography</td><td>5</td></tr> <tr> <td>Interactive teaching</td><td>30</td></tr> <tr> <td>Project</td><td>25</td></tr> <tr> <td>Course total</td><td>137,5</td></tr> </tbody> </table>	<i>Activity</i>	<i>Semester workload</i>	Lectures	50	Fieldwork	27,5	Study and analysis of bibliography	5	Interactive teaching	30	Project	25	Course total	137,5
<i>Activity</i>	<i>Semester workload</i>														
Lectures	50														
Fieldwork	27,5														
Study and analysis of bibliography	5														
Interactive teaching	30														
Project	25														
Course total	137,5														
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	Language of evaluation: English WRITTEN EXAMS, BUSINESS PLAN PRESENTATION AND BUSINESS PLAN DOCUMENT.														

(5) ATTACHED BIBLIOGRAPHY

Hisrich R. (2014). Advanced Introduction to Entrepreneurship. USA: Edward Elgar Publishing Ltd.

(1) GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	2nd
COURSE TITLE	DIGITAL MARKETING II		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		3	5,5
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge		
PREREQUISITE COURSES:	none		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

(2) LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> Consult Appendix A <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
This course will provide students with the knowledge and skills needed to analyze web, social and other marketing data. Upon successful completion of the course, students will be able to: <ul style="list-style-type: none"> • understand the effectiveness and efficiency of digital promotions/campaigns • apply techniques to optimize their digital advertising efforts • track and report a website's traffic, measure conversion rates and calculate ROI in a multi-channel marketing environment • be fluent in the most popular digital web & marketing analytics tools 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i>

<i>Production of new research ideas</i>	<i>Others...</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Decision-making • Team work • Criticism and self-criticism • Production of free, creative and inductive thinking 	<p style="text-align: center;">*****</p>

(3) SYLLABUS

The purpose of the course is for students to understand the subject and methods of digital marketing analytics and at the same time to familiarize themselves with modern empirical approaches to the analysis of the behavior of online users. Students will acquire the knowledge and skills required to analyze the vast amount of data resulting from user interactions and transactions with corporate websites, social networking pages and online advertising campaigns in order to extract useful, data- driven, conclusions. The course, among others, includes the following topics: (a) web analytics, (b) digital advertising campaigns and analysis of their performance, (c) corporate presence in social networks and analysis of interaction with digital followers, (d) search and content marketing analytics, (e) customer analytics (CLV, RFM analysis), (f) advanced topics on digital marketing analytics (Marketing Automations, Experiments with A/B testing, Marketing attribution, Analytics platforms)

(4) TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Use of ICT in Teaching: SaaS ecommerce development platforms Use of ICT in Laboratory Education: Google / Meta Ads Manager Contact with students: e-class / MS Teams	
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc. The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	21
	study and analysis of bibliography	46,5
	project	30
	essay writing	20
	Self-study	20
	Course total	137,5
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work,</i>	Written exam with essay development questions (weighting 65%) and public presentation of group work (weighting 35%) These assessment criteria are accessible via eclass Language of evaluation: English	

essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other	
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Specifically-defined evaluation criteria are given, and if and where they are accessible to students.

(5) ATTACHED BIBLIOGRAPHY

- Suggested bibliography:

Ψηφιακό Μάρκετινγκ, Κωδικός Βιβλίου στον Εύδοξο: 86053196, Έκδοση: 1/2019, Συγγραφείς: Βλαχοπούλου Μάρω

ISBN: 9786185131609

Marketing Analytics: A Practical Guide to Improving Consumer Insights Using Data Techniques
by Mike Grigsby | Apr 28, 2018

Data Mining for the Masses, Third Edition: With Implementations in RapidMiner and R
by Matthew North | Sep 5, 2018

Digital Marketing Analytics: Making Sense of Consumer Data in a Digital World by Chuck Hemann and Ken Burbary | May 19, 2018

- Related academic journals:

Journal of Marketing Analytics

Electronic Commerce Research and Applications

Journal of Interactive Marketing

Marketing Intelligence & Planning

ELECTIVE COURSES, SPECIALIZATION IN MARKETING & COMMUNICATION WITH INTERNATIONAL ORIENTATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	BRAND MANAGEMENT		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon completion of this course, students will have acquired new knowledge about the following topic areas of brand management and their managerial implications:</p> <ul style="list-style-type: none"> • Fundamentals of brand management • Taxonomies of products • Product mix • Product line • Technical characteristics of the product • Product quality • Product style • Packaging

- Intangible characteristics of the product
- Fundamentals of product branding and logos
- Evolution in the significance of product branding and logos to the firm and the customer
- Development of sustainable branding and logo strategy for the product
- Fundamentals of new product and brand development
- The role of innovation in the success of new product and brand development
- The steps of the new product and brand development process
- Fundamentals of product line pruning
- Product Life Cycle and product line pruning
- The product elimination decision-making process
- Models for optimal assortment variety on the shelf of retail stores

General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

Search for, analysis and synthesis of data and information, with the use of the necessary technology

Adapting to new situations

Decision-making

Working independently

Team work

Working in an international environment

Working in an interdisciplinary environment

Production of new research ideas

Project planning and management

Respect for difference and multiculturalism

Respect for the natural environment

Showing social, professional and ethical responsibility and sensitivity to gender issues

Criticism and self-criticism

Production of free, creative and inductive thinking

.....

Others...

.....

- Adapting to new situations
- Decision-making
- Production of new research ideas
- Respect for difference and multiculturalism
- Respect for the natural environment
- Production of free, creative and inductive thinking

3. SYLLABUS

- Fundamentals of product and brand management.
- Types of product and brand decisions.
- Branding and logos.
- New product and brand development.
- Product line pruning.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	<i>Use of ICT in teaching</i> <i>Use of ICT in communication with students</i>		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art</i>	Activity	Semester workload	
	Lectures	70	
	Study and analysis of bibliography	15	

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<i>workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Practical applications and cases studies	15
	Course total:	100
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p><i>Language of evaluation: English.</i></p> <p><i>Method of evaluation: written exam, using essay type questions.</i></p> <p><i>Evaluative criteria: a successful exam paper involves answering the exam questions in a way that proves students' ability to apply theory to strategic and tactical product and brand management problems facing the firm. The evaluative criteria are communicated to students in the introductory session of this course.</i></p>	

5. ATTACHED BIBLIOGRAPHY

Following standard academic practice, the theoretical leg of this course is premised entirely on material that has been published in premier journal outlets of the disciplines of Marketing and Management. For example:

Avlonitis, G. J. (1985). "The techno-economic ecology of the product elimination process". *International Journal of Research in Marketing*, Vol. 2, No. 3, pp. 175-184.

Broniarczyk, S. M., Hoyer, W. D., & McAlister, L. (1998). "Consumers' perceptions of the assortment offered in a grocery category: The impact of item reduction", *Journal of Marketing Research*, Vol. 35, No. 2, pp. 166-176.

Chen L., Zhang P., Li. S., & Turner, S. F. (2022). "Growing pains: The effect of generational product innovation on mobile games performance", *Strategic Management Journal*, Vol. 43, No. 4, pp. 792-821.

Eisend, M., Hartmann, P., & Apaolaza, V. (2017). "Who buys counterfeit luxury brands? A meta-analytic synthesis of consumers in developing and developed markets", *Journal of International Marketing*, Vol. 25, No. 4, pp. 89-111.

Fajardo, T. M., Zhang, J., & Tsiros M. (2016). "The contingent nature of the symbolic associations of visual design elements: The case of brand logo frames," *Journal of Consumer Research*, Vol. 43, December, pp. 549-566.

Kovalenko, L., Sorescu, A., & Houston, M.B. (2022). "What brand do I use for my new product? The impact of new product branding decisions on firm value", *Journal of the Academy of Marketing Science*, Vol. 50, No. 2, pp. 338-365.

Loveland, K. E., Smeethers, D., & Mandel, N. (2010), "Still preoccupied with 1995: The need to belong and preference for nostalgic products", *Journal of Consumer Research*, Vol. 37, No. 3, pp. 393-408.

Melzner, J. & Raghurir, P. (2023). "EXPRESS: The sound of music: The effect of timbral sound quality in audio logos on brand personality perception", *Journal of Marketing Research*, Vol. 60, No. 5, pp. 932-949.

Sevilla, J. & Kahn, B. E. (2014), "The completeness heuristic: Product shape completeness influences size perceptions, preference and consumption", *Journal of Marketing Research*, Vol. 51, No. 1, pp. 57-68.

Thompson, D. V., Hamilton, R. W., & Rust, R. T. (2005). "Feature fatigue: When product capabilities become too much of a good thing", *Journal of Marketing Research*, Vol. 42, No. 4, pp. 431-442.

Zhou, K., Ye, X. & Ye, J. (2021), "Longing for the past and embracing the new: Does nostalgia increase new product adoption?", *Marketing Letters*, Vol. 32, pp. 477-498.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	CORPORATE RESPONSIBILITY & SUSTAINABILITY		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge and Skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none">• <i>Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area</i>• <i>Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B</i>• <i>Guidelines for writing Learning Outcomes</i>						
Upon completion of the course, students will be able to: <ul style="list-style-type: none">• Articulate a clear understanding of Corporate Social Responsibility and Sustainability• Apply critical thinking skills to identify, analyze and evaluate the ethical implications, environmental impact, and social responsibility of business practices• Develop skills in transparency, accountability, and effective CSR communication• Assess the triple bottom line approach and integrate CSR into business strategy• Develop problem-solving skills to address real-world challenges in implementing CSR initiatives• Effectively communicate CSR concepts, initiatives, and outcomes to various stakeholders						
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table><tr><td><i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i></td><td><i>Project planning and management</i></td></tr><tr><td><i>Adapting to new situations</i></td><td><i>Respect for difference and multiculturalism</i></td></tr><tr><td></td><td><i>Respect for the natural environment</i></td></tr></table>	<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>	<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>		<i>Respect for the natural environment</i>
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>					
<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>					
	<i>Respect for the natural environment</i>					

<i>Decision-making</i>	<i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i>
<i>Working independently</i>	<i>Criticism and self-criticism</i>
<i>Team work</i>	<i>Production of free, creative and inductive thinking</i>
<i>Working in an international environment</i>	<i>.....</i>
<i>Working in an interdisciplinary environment</i>	<i>Others...</i>
<i>Production of new research ideas</i>	<i>.....</i>

<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Team work • Criticism and self-criticism • Production of free, creative, and inductive thinking • Respect for difference and multiculturalism • Respect for the natural environment
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3. SYLLABUS

This course aims to provide students with a comprehensive understanding of Corporate Social Responsibility (CSR) and sustainability practices in the business world. Students will explore the ethical, social, and environmental dimensions of business operations, and how companies can contribute positively to society while maintaining financial success. The course will cover theoretical foundations, practical applications, and case studies to facilitate a holistic understanding of CSR and sustainability.

- Introduction to CSR and sustainability
- Ethics and corporate behavior
- Social responsibility impact assessment
- Implementation of CSR initiatives
- Greenwashing and CSR skepticism
- Corporate production and consumption
- Corporate governance and CSR reporting
- Case studies and practical applications

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	<i>Face-to-face</i>		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	<i>Use of ICT in teaching</i> <i>Use of ICT in communication with students</i>		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	70	
	Study and analysis of bibliography	15	
	Essay/assignment writing & presentation	15	
	Course total:	100	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<i>Language of evaluation: Greek.</i> <i>Method of evaluation: written exam, using essay type questions.</i> <i>Evaluative criteria: a successful exam paper involves answering the exam questions in a way that proves students' ability to apply theory to strategic and tactical CSR and sustainability issues facing the firm. The evaluative criteria are communicated to students in the introductory session of this course.</i>		

5. ATTACHED BIBLIOGRAPHY

Argenti, P. A. (2015). *Corporate responsibility*. Sage Publications.

Chandler, D. (2022). *Strategic corporate social responsibility: Sustainable value creation*. Sage Publications.

Haski-Leventhal, D. (2021). *Strategic corporate social responsibility: A holistic approach to responsible and sustainable business*. Sage Publications.

Rasche, A., Morsing, M., & Moon, J. (2017). *Corporate social responsibility: Strategy, communication, governance*. Cambridge University Press.

ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	B2B MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge, skills development	
PREREQUISITE COURSES:		NO	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		English	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		NO	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 																			
<p>Upon completion of the course, students will be able to understand the unique conditions of B2B markets (transactions among businesses) and the relevant marketing strategy adaptations in both strategic and tactical level regarding both the company and the customer.</p>																			
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table> <tr> <td>Search for, analysis and synthesis of data and information, with the use of the necessary technology</td><td>Project planning and management</td></tr> <tr> <td>Adapting to new situations</td><td>Respect for difference and multiculturalism</td></tr> <tr> <td>Decision-making</td><td>Respect for the natural environment</td></tr> <tr> <td>Working independently</td><td>Showing social, professional and ethical responsibility and sensitivity to gender issues</td></tr> <tr> <td>Team work</td><td>Criticism and self-criticism</td></tr> <tr> <td>Working in an international environment</td><td>Production of free, creative and inductive thinking</td></tr> <tr> <td>Working in an interdisciplinary environment</td><td>.....</td></tr> <tr> <td>Production of new research ideas</td><td>Others...</td></tr> <tr> <td></td><td>.....</td></tr> </table>		Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management	Adapting to new situations	Respect for difference and multiculturalism	Decision-making	Respect for the natural environment	Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues	Team work	Criticism and self-criticism	Working in an international environment	Production of free, creative and inductive thinking	Working in an interdisciplinary environment	Production of new research ideas	Others...	
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management																		
Adapting to new situations	Respect for difference and multiculturalism																		
Decision-making	Respect for the natural environment																		
Working independently	Showing social, professional and ethical responsibility and sensitivity to gender issues																		
Team work	Criticism and self-criticism																		
Working in an international environment	Production of free, creative and inductive thinking																		
Working in an interdisciplinary environment																		
Production of new research ideas	Others...																		
																		
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary 																			

<p>technology</p> <ul style="list-style-type: none"> • Adapting to new situations • Decision-making • Working independently • Teamwork • Working in an international environment • Working in an interdisciplinary environment • Project planning and management • Production of new research ideas • Production of free, creative and inductive thinking
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3. SYLLABUS

<ul style="list-style-type: none"> • Basic characteristics of B2B markets. • The concept of organizational buying behavior. • Uniqueness of the marketing strategy in B2B markets.

4. TEACHING and LEARNING METHODS - EVALUATION

<p style="text-align: center;">DELIVERY</p> <p><i>Face-to-face, Distance learning, etc.</i></p>	Face-to-face		
<p style="text-align: center;">USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY</p> <p><i>Use of ICT in teaching, laboratory education, communication with students</i></p>	YES		
<p style="text-align: center;">TEACHING METHODS</p> <p><i>The manner and methods of teaching are described in detail.</i></p> <p><i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i></p> <p><i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i></p>	Activity	Semester workload	
	Lectures	40	
	Fieldwork	10	
	Study and analysis of bibliography	10	
	Project	20	
	Autonomous study	20	
	Course total:	100	
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<ul style="list-style-type: none"> - Written exam at the end of the course based on open-ended questions (70% of the total grade). - Essay/report (30% of the total grade). <p>Language of evaluation: English</p> <p>Such criteria are given and described in the course's e-class platform where students have access.</p>		

5. ATTACHED BIBLIOGRAPHY

Αυλωνίτης, Γ., Δημητριάδης, Σ. και Ήντουνας, Κ. (2015), *Στρατηγικό Βιομηχανικό (B2B) Μάρκετινγκ*, Rosili, Αθήνα.

Guenzi, P. and Geiger, S. (2011), *Sales Management: A Multinational Perspective*, Palgrave Macmillan, Basingstoke.

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	CUSTOMER JOURNEY AND EXPERIENCE		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, Skills development		
PREREQUISITE COURSES:	Consumer Behavior		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	No		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon completion of the course, students will be able to:</p> <ul style="list-style-type: none"> • Comprehend the centrality of the customer experience and the need to place the optimization of the customer experience as the top strategic priority • Demonstrate the ability to analyze the customer experience and appreciate the complexity therein • Design customer journey maps, evaluate the customer experience, and integrate the findings into recommendations for improvements • Develop an appreciation of the necessary ingredients to achieve an excellent customer experience. Appraise the different mechanisms that can lead to excellence. • Ascertain the superiority of design thinking and its implications in customer value creation • Apply the environmental management perspective and appreciate the impact that all the environmental stimuli have on the customer experience. Manage the multiplicity of elements comprising servicescapes and make optimal decisions in servicescape development

- Demonstrate knowledge of the centrality of the role of people in customer experience management. Formulate optimal strategies for employee and customer management

General Competences

Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?

<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>
<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>
<i>Decision-making</i>	<i>Respect for the natural environment</i>
<i>Working independently</i>	<i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i>
<i>Team work</i>	<i>Criticism and self-criticism</i>
<i>Working in an international environment</i>	<i>Production of free, creative and inductive thinking</i>
<i>Working in an interdisciplinary environment</i>	<i>.....</i>
<i>Production of new research ideas</i>	<i>Others...</i>
	<i>.....</i>

- Search for, analysis and synthesis of data and information, with the use of the necessary technology
- Decision-making
- Team work
- Project planning and management
- Criticism and self-criticism
- Production of free, creative, and inductive thinking

3. SYLLABUS

This course aims to enable students to appreciate the breadth, the significance and the centrality of the customer experience; to comprehend the notion of the customer journey and the tools that enable us to analyse it; to appreciate how to manage, enhance, and optimize the customer experience and how to achieve excellence, via the optimum management of the service provision process, the people involved, and the environmental multi-sensory atmospherics. Students are exposed to a number of managerial tools and techniques and through the hands-on, practical application approach of the course they learn how to use them by applying them to real life examples.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face	
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Use of ICT in teaching and communication with students	
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i>	Activity	Semester workload
	Interactive teaching	15
	Study and analysis of bibliography	50
	Projects	15
	Assignments writing	20

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<p><i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i></p>	Course total:	100
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>Open-ended questions</p> <p>Problem Solving</p> <p>Written assignments</p> <p>Presentations</p> <p>Language of evaluation: English</p>	

5. ATTACHED BIBLIOGRAPHY

- Angrave, J. (2020). *The journey mapping playbook: A practical guide to preparing, facilitating and unlocking the value of customer journey mapping*. Walter de Gruyter GmbH & Co KG.
- Don Peppers, Rogers M (2016), *Managing Customer Experience and Relationships: A strategic framework*, 3rd edition, Wiley.
- Pennington, A. (2016). *The Customer Experience Manual: How to design, measure and improve customer experience in your business*. Pearson UK.
- Stickdorn, M., Hormess, M. E., Lawrence, A., & Schneider, J. (2018). *This is service design doing: applying service design thinking in the real world*. " O'Reilly Media, Inc."
- Uebernickel, F., Jiang, L., Brenner, W., Pukall, B., Naef, T., & Schindlholzer, B. (2020). *Design thinking: The handbook*. World Scientific.

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SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	SALES MANAGEMENT		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge & skills development	
PREREQUISITE COURSES:		Marketing	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		English	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		NO	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
<p>Upon completion of the course, students will be able to (understand the):</p> <ul style="list-style-type: none"> • select, assess, examine, design, propose and evaluate theories and principles in relation to sales practices, tactics and approaches and Sales Management issues, possessing advanced knowledge and having critical ability in said subjects • connect the above principles, strategies and practices related to Sales with other business areas (e.g. Marketing, Production, Finance, HR, R&D) • solve complex and unpredictable issues in the field of sales and Sales Management possessing advanced skills with the ability for innovative approaches • - manage complex and unpredictable situations in the field of sales and Sales Management by evaluating or planning strategic tactics 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
Search for, analysis and synthesis of data and information, with the use of the necessary technology	Project planning and management Respect for difference and multiculturalism

<i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>Others...</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Working independently • Team work • Working in an international environment • Working in an interdisciplinary environment • Production of new research ideas • Project planning and management • Respect for the natural environment • Criticism and self-criticism • Production of free, creative and inductive thinking 	

3. SYLLABUS

Course contents

- The Philosophy of Marketing in Sales
- Process, Methods, Practical Techniques and Sales Tactics
- Market Forecast and Sales objectives
- Sales force management
- Sales territories
- Organization of Sales department- Sales Collaboration with other Operations
- Understanding and managing the customer experience

Description and Objectives

The practical, administrative, organizational and strategic issues related to Sales are among the most critical and critical for the orderly and successful operation of any business. Sales executives communicate, serve and manage the company's most valuable asset: customers. Also, Sales as a function is the connecting link between business and market and is considered the eyes and ears of every company. At the same time, Sales are the only function that generates direct income and due to their role, they have to cooperate closely and coordinate with all the other basic functions of a company, e.g. Senior Management, Production, Finance, HR, R&D and especially Marketing, having a decisive role in the implementation of the business strategy and the achievement of the goals.

The purpose of the course is to analyze the dimensions of the complex operation of the Sales department. Specifically, emphasis will be placed on:

- (a) In the sales process and sales techniques. The focus will be on business-to-business transactions where the bulk of market sales are seen, but the basic approaches will also apply to retail sales. References will also be made to electronic sales.
- (b) In strategic and critical decisions that are required to be made by Sales executives when designing a sales plan, such as market forecasting and setting Sales targets, determining the Sales force and fleet as well as hybrid and mixed sales systems (eg agents) that can be implemented by a company, the planning of the sales areas in combination with the targeting and positioning of the company, and the organization of the Sales force.
- (c) In the role of cooperation and methods of coordination of the Sales department with the Marketing department (since these two functions are the most customer-centric), as well as in general management issues of the relations of the Sales department with other key departments and functions of a company.
- (d) In broader issues contained in the operation of the Sales department such as the logic of CRM systems, customer service, complaint management, the importance of service orientation (servitization) and service-dominant logic, as well as decisions with HR philosophy such as remuneration, training, control of Salespeople and internal marketing policies (Internal Marketing Orientation).
- (e) In the key role of the adoption of the Marketing philosophy in the strategic planning and implementation of the Sales operations with a view to providing value to the customer (customer value).

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face to face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	- Video case studies - Eclass		
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc. The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	20	
	interactive teaching	15	
	project	20	
	study and analysis of bibliography	20	
	essay writing (Case study analysis)	25	
	Course total:	100	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i>	Greek, multiple choice questionnaires, problem solving (case studies), written work (project), public presentation (the evaluation criteria are posted on e-class and concern the consolidation and ability to critically manage the concepts) Language of evaluation: English		

Specifically-defined evaluation criteria are given, and if and where they are accessible to students.	
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5. ATTACHED BIBLIOGRAPHY

- | |
|--|
| <ul style="list-style-type: none">• Cespedes F. (2021). <i>Sales Management That Works: How to Sell in a World that Never Stops Changing</i>. Harvard Business Review Press.• Guenzi P. and Geiger S. (2017). <i>Sales Management: A Multinational Perspective</i>. Palgrave Macmillan, Basingstoke.• Αυλωνίτης Γ. και Σταθακόπουλος Β. (2008). <i>Αποτελεσματική Οργάνωση & Διοίκηση Πωλήσεων</i>. 2^η έκδοση, Εκδόσεις Σταμούλης.• |
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ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	FASHION & LUXURY MARKETING		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge & skills development	
PREREQUISITE COURSES:		No	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		English	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		no	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none">• <i>Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area</i>• <i>Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B</i>• <i>Guidelines for writing Learning Outcomes</i>								
<p>The program offers trainees the opportunity to acquire:</p> <ul style="list-style-type: none">• Knowledge about how the domestic and international fashion industry operates, its opportunities and prospects, problems and ways to address them• Basic knowledge of fashion and luxury marketing management and businesses operating in this field• Skills in strategic management of fashion product branding and application of an appropriate, integrated communication strategy• The ability to understand the mechanism of consumer purchasing decisions and predict future trends in the fashion and luxury industry								
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <table><tr><td><i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i></td><td><i>Project planning and management</i></td></tr><tr><td><i>Adapting to new situations</i></td><td><i>Respect for difference and multiculturalism</i></td></tr><tr><td><i>Decision-making</i></td><td><i>Respect for the natural environment</i></td></tr><tr><td></td><td><i>Showing social, professional and ethical responsibility and sensitivity to gender</i></td></tr></table>	<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>	<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>	<i>Decision-making</i>	<i>Respect for the natural environment</i>		<i>Showing social, professional and ethical responsibility and sensitivity to gender</i>
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i>	<i>Project planning and management</i>							
<i>Adapting to new situations</i>	<i>Respect for difference and multiculturalism</i>							
<i>Decision-making</i>	<i>Respect for the natural environment</i>							
	<i>Showing social, professional and ethical responsibility and sensitivity to gender</i>							

<i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Adapting to new situations • Decision-making • Working independently • Team work • Working in an international environment • Working in an interdisciplinary environment • Production of new research ideas 	

3. SYLLABUS

<ul style="list-style-type: none"> • Introduction to the international fashion and luxury market • Brand management and communication in the fashion and luxury market • Consumer behavior in fashion and luxury markets • Fashion and luxury retailing

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Yes		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	70	
	Project	30	
	Course total:	100	
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public</i>	Final exam, written project Language of evaluation: English		

<i>presentation, laboratory work, clinical examination of patient, art interpretation, other</i>	
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<i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	
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5. ATTACHED BIBLIOGRAPHY

<i>Lecture notes</i>

<i>Solomon, M.R. & Mrad, M. (2022). Fashion & Luxury Marketing, Sage Publications.</i>
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ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	SALES PROMOTION		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Students attending this module will likely get a job with a manufacturer of consumer goods (e.g., grocery or durables) or a domestic/global retailer. It is, therefore, of particular importance to acquire knowledge about retail sales promotions. By combining empirical evidence with practical illustrations and case studies, this module aims to provide students with a thorough understanding of the nature, content, and context of retail sales promotions. After module completion, students will be able to know:</p> <ul style="list-style-type: none"> • The philosophy of sales promotion • The conditions justifying a sales promotion campaign • The alternative methods of retail sales promotions • Issues relating to the design, implementation, and post-promotion evaluation of sales promotions campaigns • Promotions in perishable product categories • Promotions in durable product categories • Framing of sales promotions

<ul style="list-style-type: none"> The role of gifts in sales promotions 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i>	
<i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> Adapting to new situations Decision-making Production of new research ideas Respect for difference and multiculturalism Respect for the natural environment Production of free, creative and inductive thinking 	

3. SYLLABUS

<ul style="list-style-type: none"> Fundamentals of sales promotions Conditions leading retailers to seek promotional campaigns Methods of sales promotions Design of a sales promotion campaign Implementation of a sales promotion campaign Ending a sales promotion campaign Sales promotions in Travel Retail Case studies

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face.		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	YES		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload	
	Lectures	80	
	Study and analysis of bibliography	10	
	Practical applications and cases studies	10	
	Course total:	100	

STUDENT PERFORMANCE EVALUATION	<i>Language of evaluation: English</i>
<i>Description of the evaluation procedure</i>	<i>Method of evaluation: written exam, using essay type questions.</i>
<i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i>	<i>Evaluative criteria: a successful exam paper involves answering the exam questions in a way that proves students' ability to apply theory to strategic and tactical decisions of manufacturers and retailers, concerning sales promotions in retail stores. The evaluative criteria are communicated to students in the introductory session of this course.</i>
<i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	

5. ATTACHED BIBLIOGRAPHY

Ailawadi K.L., Gedenk K., Lutzky, C., and Neslin S.A. (2007), 'Decomposition of the sales impact of promotion-induced stockpiling', *Journal of Marketing*, 44 (August), pp. 450-467.

Chen, H.A., Marmorstein, H., Tsiros, M., and Rao, A.R., (2012), 'When more is less: the impact of base value neglect on consumer preferences for bonus packs over price discounts', *Journal of Marketing*, 76 (July), pp. 64-77.

DelVecchio D., Krishnan S., and Smith D.C. (2007), 'Cents or percent? The effects of promotion framing on price expectations and choice', *Journal of Marketing*, 71 (July), pp. 158-170.

Laran, J. and Tsiros, M. (2013), 'An investigation of the effectiveness of uncertainty in marketing promotions involving free-gifts', *Journal of Marketing*, 77 (March), pp. 112-123.

Liu Y. (2007), 'The long-term impact of loyalty programs on consumer purchase behaviour and loyalty', *Journal of Marketing*, 71 (October), pp. 19-35.

Ramanathan S. And Dhar S.K. (2010), 'The effect of sales promotions on the size and the composition of the shopping basket: regulatory compatibility from the framing and temporal restrictions', *Journal of Marketing Research*, 47 (June), pp. 542-552.

Tsiros, M. and Chen, H. A. (2017), 'Convexity neglect in consumer decision making', *Journal of Marketing Behavior*, 2 (4), pp. 253-290.

Tsiros M. and Heilman C. M. (2005), 'The effects of expiration dates and perceived risk on purchasing behaviour in grocery store perishable categories', *Journal of Marketing*, 69 (April), pp. 114-129.

Tsiros M. and Hardesty D. M. (2010), 'Ending a price promotion: retracting it on one step or phasing it out gradually', *Journal of Marketing*, 74 (January), pp. 49-64.

ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	1 st or 2 nd
COURSE TITLE	NEGOTIATIONS		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
LECTURES		6	4
Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>	Specialised general knowledge, skills development		
PREREQUISITE COURSES:	NO		
LANGUAGE OF INSTRUCTION and EXAMINATIONS:	English		
IS THE COURSE OFFERED TO ERASMUS STUDENTS	NO		
COURSE WEBSITE (URL)	N/A		

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes
<p>Upon successful completion of the course, students will be able to:</p> <ul style="list-style-type: none"> • Appreciate the importance of negotiation skills • Understand the nature of interpersonal and intergroup dispute • Distinguish between alternative approaches to dispute resolution • Understand the nature of negotiation as a dispute resolution process • Understand its requirements and the factors that influence its outcome • Distinguish between claiming and creating value in negotiation • Analyze and plan a negotiation • Choose the appropriate strategy • Conduct successful negotiations
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <i>Search for, analysis and synthesis of data and</i> <i>Project planning and management</i>

<i>information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> <i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>.....</i> <i>Others...</i> <i>.....</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Working independently • Team work • Working in an international environment • Working in an interdisciplinary environment • Project planning and management • Respect for difference and multiculturalism • Respect for the natural environment • Showing social, professional and ethical responsibility and sensitivity to gender issues • Criticism and self-criticism • Production of free, creative and inductive thinking 	

3. SYLLABUS

<ul style="list-style-type: none"> • Divergence of interest and social conflict • The nature of negotiation: issues, options, outcomes • Mixed-motive games • Negotiation strategies: cooperation and competition • Choosing a negotiation strategy • Distributive bargaining: when and how? • Integrative negotiation: when and how? • Preparation and planning • Relations between negotiating parties: power and trust • Cognitive processes and biases • Negotiating through agents • Mediation • Arbitration • Multi-party and intergroup negotiation • International negotiation

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	The delivery of the course includes mainly interactive lectures and negotiation simulation exercises. Also, analysis of case studies and a group presentation (group project).
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY	

ATHENS UNIVERSITY OF ECONOMICS & BUSINESS
SCHOOL OF BUSINESS
M.Sc. IN MARKETING & COMMUNICATION

Use of ICT in teaching, laboratory education, communication with students		
TEACHING METHODS <i>The manner and methods of teaching are described in detail.</i> <i>Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i> <i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i>	Activity	Semester workload
	Lectures	55
	Simulation exercises	15
	Group project	15
	Individual study	15
	Course total:	100
STUDENT PERFORMANCE EVALUATION <i>Description of the evaluation procedure</i> <i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i> <i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i>	<p>The overall grade is based on the final written exam (75%) and the assignment (25%)</p> <p>The final written exam comprises mostly essay-type questions (or completion exercises). Knowledge and understanding of concepts, processes and theoretical models and the ability to apply them to different contexts and circumstances are assessed.</p> <p>The assignment (group project) may focus either on the development and analysis of a case study or on the literature review on a topic. The breadth and depth of coverage of the subject, and the analytical and critical thinking of the students are evaluated. Assignment grade counts towards the total grade only if a student passes the written exam.</p> <p>Language of evaluation: English</p>	

5. ATTACHED BIBLIOGRAPHY

<p>Basic reading material includes the collection of recommended articles and chapters as well as lecture notes (available on eClass). In addition to the basic material, the following books and scientific journals are also recommended:</p> <p>Books</p> <p>Barry, B., Lewicki, R. J., & Saunders, D. M. (2020). <i>Negotiation (8th Ed.)</i>. New York, NY: McGraw-Hill.</p> <p>Bazerman, M. H. (2001). <i>Judgement in managerial decision making (5th Ed.)</i>. New York: Wiley.</p> <p>Bazerman, M. H. & Neale, M. A. (1992). <i>Negotiating rationally</i>. New York: Free Press.</p> <p>Fisher, R., Ury, W. & Patton, B. (1991). <i>Getting to yes: Negotiating agreement without giving in (2nd ed.)</i>. New York: Penguin.</p> <p>Fisher, R., Ury, W., & Patton, B. (2002) <i>Πετυχαίνω τη συμφωνία</i>. Αθήνα: Καστανιώτης.</p> <p>Lax, D. A. & Sebenius, J. K. (1986). <i>The manager as negotiator: Bargaining for cooperation and competitive gain</i>. New York: Free Press.</p> <p>Lempereur A., & Colson A. (2017). <i>Διαπραγματεύσεις: Σύγχρονες απόψεις και πρακτική</i>. Αθήνα: Rosili.</p> <p>Lewicki, R. J., Barry, B., Saunders, D. M. & Minton, J. W. (2016). <i>Essentials of negotiation (6th Ed.)</i> New York, McGraw-Hill.</p> <p>Lewicki, R. J., Barry, B., Saunders, D. M. & Minton, J. W. (2004). <i>Η φύση των διαπραγματεύσεων (2η αμερικανική έκδοση)</i>. Αθήνα: Κριτική.</p>
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- Moffit, M. L. & Bordone, R. C. (2005). *The handbook of dispute resolution*. San Francisco, CA: Jossey-Bass.
- Pruitt, D. G. & Carnevale, P. J. (1993). *Negotiation in social conflict*. Buckingham: Oxford University Press.
- Raiffa, H. (1982). *The art and science of negotiation*. Cambridge, MA: Harvard University Press.
- Raiffa, H., Richardson, J. & Metcalfe, D. (2002). *Negotiation analysis: The science and art of collaborative decision making*. Cambridge, MA: Harvard University Press.
- Ρούμπιν, Τζ. Ζ., Προύιτ, Ντ. Γκ. & Κιμ, Σ. Χ. (1999). *Η διευθέτηση της κοινωνικής σύγκρουσης: Κλιμάκωση – Αδιέξοδο – Επίλυση*. Αθήνα: Καστανιώτης.
- Ury, W. (2002). *Πώς να ξεπερνάτε την άρνηση: Από την αντιπαλότητα στη συνεργασία*. Αθήνα: Καστανιώτης.
- Journals
- Cooperation and Conflict*
- Group Decision and Negotiation*
- Harvard Business Review*
- International Journal of Conflict Management*
- Journal of Applied Psychology*
- Journal of Conflict Resolution*
- Journal of Experimental Social Psychology*
- Journal of Personality and Social Psychology*
- Negotiation*
- Negotiation and Conflict Management Research*
- Negotiation Journal*
- Organizational Behavior and Human Decision Processes*

1. GENERAL

SCHOOL	SCHOOL OF BUSINESS		
ACADEMIC UNIT	DEPARTMENT OF MARKETING & COMMUNICATION		
LEVEL OF STUDIES	POSTGRADUATE (2 nd CYCLE)		
COURSE CODE		SEMESTER	3rd
COURSE TITLE	MASTER THESIS		
INDEPENDENT TEACHING ACTIVITIES <i>if credits are awarded for separate components of the course, e.g. lectures, laboratory exercises, etc. If the credits are awarded for the whole of the course, give the weekly teaching hours and the total credits</i>		WEEKLY TEACHING HOURS	CREDITS
			30
<i>Add rows if necessary. The organisation of teaching and the teaching methods used are described in detail at (d).</i>			
COURSE TYPE <i>general background, special background, specialised general knowledge, skills development</i>		Specialised general knowledge	
PREREQUISITE COURSES:		Yes (courses of the program)	
LANGUAGE OF INSTRUCTION and EXAMINATIONS:		English	
IS THE COURSE OFFERED TO ERASMUS STUDENTS		no	
COURSE WEBSITE (URL)		N/A	

2. LEARNING OUTCOMES

Learning outcomes <i>The course learning outcomes, specific knowledge, skills and competences of an appropriate level, which the students will acquire with the successful completion of the course are described.</i> <i>Consult Appendix A</i> <ul style="list-style-type: none"> • Description of the level of learning outcomes for each qualifications cycle, according to the Qualifications Framework of the European Higher Education Area • Descriptors for Levels 6, 7 & 8 of the European Qualifications Framework for Lifelong Learning and Appendix B • Guidelines for writing Learning Outcomes 	
The thesis aims to: <ul style="list-style-type: none"> • provide an opportunity to explore in depth a particular topic and put into practice theories and concepts learned on the Program; • enable interaction with faculty members, which is important for the evaluation of the student's capabilities • provide the students invaluable knowledge on the undertaking of a scientific research which will be of use to them in both a professional or academic career. 	
General Competences <i>Taking into consideration the general competences that the degree-holder must acquire (as these appear in the Diploma Supplement and appear below), at which of the following does the course aim?</i> <div style="display: flex; justify-content: space-between;"> <div> <i>Search for, analysis and synthesis of data and information, with the use of the necessary technology</i> <i>Adapting to new situations</i> <i>Decision-making</i> </div> <div> <i>Project planning and management</i> <i>Respect for difference and multiculturalism</i> <i>Respect for the natural environment</i> <i>Showing social, professional and ethical responsibility and sensitivity to</i> </div> </div>	

<i>Working independently</i> <i>Team work</i> <i>Working in an international environment</i> <i>Working in an interdisciplinary environment</i> <i>Production of new research ideas</i>	<i>gender issues</i> <i>Criticism and self-criticism</i> <i>Production of free, creative and inductive thinking</i> <i>Others...</i>
<ul style="list-style-type: none"> • Search for, analysis and synthesis of data and information, with the use of the necessary technology • Adapting to new situations • Decision-making • Working independently • Working in an interdisciplinary environment • Production of new research ideas • Project planning and management • Working in an international environment • Criticism and self-criticism • Production of free, creative, and inductive thinking 	

3. SYLLABUS

Introduction. Includes a summary of the issue/problem and a detailed presentation of how it was approached.

Literature review. Provide the information needed regarding the existing knowledge and theory on the subject. Allow the student to (a) identify the gap in the existing knowledge, (b) develop and support the research questions or research hypotheses, and (c) convince the reader for the contribution of the paper both theoretically and practically.

Methodology. Presentation in a clear and comprehensive way the research methods, the data collection tool, the sampling methodology, the sample size and the way of measuring both dependent and independent variables.

Analysis. Includes the data analysis, in a thorough and scientifically documented way, based on the use and description of the appropriate data analysis tools depending on the kind of primary data (qualitative or quantitative).

Conclusions. Presentation of (a) the findings of their research and compare them with current theory and previous studies, (b) the practical importance of the findings for the selected industry or business, (c) the summary of the research limitations and (d) suggestions for further research.

4. TEACHING and LEARNING METHODS - EVALUATION

DELIVERY <i>Face-to-face, Distance learning, etc.</i>	Face-to-face or remote meetings between the supervisor and the student		
USE OF INFORMATION AND COMMUNICATIONS TECHNOLOGY <i>Use of ICT in teaching, laboratory education, communication with students</i>	Contact with students: e-class / MS Teams		
TEACHING METHODS <i>The manner and methods of teaching are described in detail. Lectures, seminars, laboratory practice, fieldwork, study and analysis of bibliography, tutorials, placements, clinical practice, art workshop, interactive teaching, educational visits, project, essay writing, artistic creativity, etc.</i>	Activity	Semester workload	
	Study and analysis of bibliography	200	
	Research	200	
	Thesis writing	350	
	Course total	750	

<p><i>The student's study hours for each learning activity are given as well as the hours of non-directed study according to the principles of the ECTS</i></p>	
<p style="text-align: center;">STUDENT PERFORMANCE EVALUATION</p> <p><i>Description of the evaluation procedure</i></p> <p><i>Language of evaluation, methods of evaluation, summative or conclusive, multiple choice questionnaires, short-answer questions, open-ended questions, problem solving, written work, essay/report, oral examination, public presentation, laboratory work, clinical examination of patient, art interpretation, other</i></p> <p><i>Specifically-defined evaluation criteria are given, and if and where they are accessible to students.</i></p>	<p>The evaluation of the master thesis is based on strict scientific criteria, regarding its originality, its analytical depth, its synthesis and its quality. It is presented to and graded by a 3-member Committee consisting of the supervisor and two examiners. The evaluation criteria and all other information regarding the master thesis can be found in the Master Thesis Preparation Guide that is sent to students at the end of their first semester of studies.</p> <p>Language of evaluation: English</p>

5. ATTACHED BIBLIOGRAPHY

<p>The suggested bibliography depends on the topic of the thesis.</p>

PART III: STUDENT INFORMATION

GENERAL STUDENT INFORMATION

The Athens University of Economics and Business provides not only high-quality education but also high-quality student services. The adoption of the Presidential Decree 387/83 and Law 1404/83 defines the operation, organization, and administration of Student Clubs at Universities, which aim at improving the living conditions of the students and enhance their social and intellectual wellbeing through engagement and socialization initiatives.

To fulfill this objective the University ensures the required infrastructure for housing, meals, and sports activities through the operation of a student restaurant, reading rooms, library, organization of lectures, concerts, theatrical performances, and excursions in Greece and abroad. Further in this context, the University supports the development of international student relations, organizes foreign language classes, computer/software literacy classes, and courses in modern Greek as a foreign language for foreign students and expatriated Greek students.

Detailed information on meals, housing, fitness, foreign languages, cultural activities, scholarships, financial aid, is provided on the website of AUEB's Student Club at <https://lesxi.aueb.gr/>

Electronic Services

A significant number of procedures related to both attendance and student care are carried out electronically through applications of the University or the Ministry of Education and Religious Affairs. All applications are accessible with the same codes (username & password).

- **E-mail account:**

Detailed instructions for using the Webmail Service are provided at <https://www.aueb.gr/el/content/webmail-manual>

- **Electronic Secretariat (Student Register)**

The Electronic Secretariat application is the information system through which students can be served by the Department's Secretariat via the web.

- **Wireless network**

Using their personal codes, students have access to a wireless network in all areas of the Athens University of Economics and Business buildings/campus. WiFi instructions

- **E-Learning Platform – ECLASS**

The Open eClass platform is an integrated Electronic Course Management System and is the proposal of the Academic Internet (GUnet) to support Asynchronous Distance Education Services.

Instructions are provided at <https://eclass.aueb.gr/info/manual.php>

Medical Services, Insurance / Healthcare

Undergraduate, postgraduate and PhD students at the University who have no other medical and hospital care are entitled to full medical and hospital care in the National Health System with coverage of the relevant costs by the National Health Service Provider. A psychiatric counseling service also operates at the University, staffed with a physician specializing in the treatment of mental health issues.

More information at <https://www.aueb.gr/en/content/health-care> .

Services/Facilities to Students with Special Needs

The Athens University of Economics and Business ensures the facilitation of students with special needs, through the design, implementation, and environmental adaptations, for access to the university building facilities. In the main building there are specially configured lifting machines, ramps, and elevators. There are also special regulations for conducting exams for students with special needs.

The Athens University of Economics and Business has established a Committee for Equal Access for people with disabilities and people with special educational needs. The Commission is an advisory body and submits recommendations to the competent bodies for the formulation and implementation of the policy of equal access for persons with disabilities and persons with special educational needs.

Through the Library services, students with physical disabilities are granted electronic access to the recommended Greek bibliography of the courses taught at the University. In this context, the Association of Greek Academic Libraries (SEAB) has developed a multimodal electronic library called AMELib.

More information is available at <https://www.aueb.gr/el/lib/content/amea-atoma-me-idiataires-anages>.

Library and Study Rooms

The Library & Information Center of the University operates at the University's main building. The AUEB Library is a member of the Hellenic Academic Libraries Association (Heal-LINK), the European Documentation Centers Europe Direct and the Economic Libraries Cooperation Network (DIOBI).

Three Documentation Centers operate within the library:

- The European Documentation Center
- The Organization for Economic Cooperation and Development (OECD) Documentation Center
- The Delegation Center of the World Tourism Organization (WHO)

The library contributes substantially both to meeting the needs for scientific information of the academic community and to supporting studying and research. The library provides access to:

- printed collection of books and scientific journals,
- course books used in modules,
- collection of electronic scientific journals& books
- postgraduate theses and doctoral theses that are produced in Athens University of Economics and Business and deposited in digital form at the PYXIDA institutional repository
- sectoral studies
- statistical series by national and international organizations
- audiovisual material
- information material (encyclopedias, dictionaries)
- databases on the topics used by the University
- printed collections of other academic libraries

The library lends all its printed collections, except for magazines and statistical series, in accordance with its internal rules of operation. The Library and Information Center offers reading rooms, computer workstations for visitors, photocopiers and printing machines, and interlibrary loan of books and journal articles from other academic libraries that are members of its network. More information at <https://www.aueb.gr/en/library>.

International Programs and Information on International Student Mobility

Athens University of Economics and Business is actively involved in the Erasmus+ Program since 1987 promoting cooperation with universities, businesses, and international organizations of the European Union (EU) as well as in the mobility of students, teaching, and administrative staff.

In addition, strengthening its internationalization objectives, it creates new opportunities through the Erasmus+ International Mobility Program. Within this framework, mobility scholarships are granted through the State Scholarships Foundation (SSF) to incoming and outgoing students of the three study cycles, according to the funding approved each year by the State Scholarship Foundation for the University. Outgoing students have the possibility to spend a period of study at a Partner Institution outside the EU with full academic recognition through the application of the ECTS credits system <https://www.aueb.gr/en/content/erasmus-programme>

Connecting with the Job Market and Entrepreneurship

D.A.STA.O.P.A. (<https://www.aueb.gr/el/dasta>) is the administrative unit of the University that plans, coordinates and implements the actions of the Athens University of Economics and Business in the following areas:

- a) development of entrepreneurship and innovation
- b) connecting students and graduates with the labor market
- c) connecting the academic community with businesses
- d) student internship programs and,
- e) supporting research utilization actions

Student Associations

Various student clubs and associations are active within the community of the Athens University of Economics and Business

(<https://www.aueb.gr/el/content/student-associations>).

Alumni Network

Adhering to a long tradition of educating future top executives in the economic, social, and political life of the country, AUEB is proud that thousands of its graduates hold leading positions in companies, organizations, research institutes and universities in Greece and abroad. Understanding the importance of developing and strengthening the bond with its graduates, AUEB created its Alumni network including a platform <https://alumni.aueb.gr> where all graduates of the University can register. The main objectives of the Network are the connection of the graduates with their colleagues and former fellow students, and diffusion of information about activities, services, and events in and around the University that concern them.

Additional information on Clubs and Alumni Associations is available on the website <https://www.aueb.gr/el/content/organizations-and-associations-of-students-and-alumni>.

Volunteer Program

Within the framework of its strategies, the "AUEB Volunteers" Volunteering Program was launched in September 2017. The aim of the Program is to highlight important social issues and the value of

participation and practical contribution, but also to raise community awareness regarding the 17 UN Sustainable Development Goals. Actions are developed around two pillars: (a) actions addressed to AUEB's Community, which have as their main objective the maintenance of the quality of the University's infrastructure based on their aesthetics and functionality, and (b) actions addressed to Greek society. (<https://auebvolunteers.gr/>).

Quality Assurance

The Athens University of Economics & Business implements a quality assurance policy to continuously improve the quality of its study programs, research activities and administrative services, and upgrade the academic and administrative processes and the University's operations. The Quality Assurance Unit (MODIP) operating at AUEB coordinates and supports evaluation processes. Particularly the quality assurance of the educational process is achieved using the module/teaching evaluation questionnaire completed by AUEB students. (<https://aueb.gr/modip>).

Training and Lifelong Learning Center

The Center for Training and Lifelong Learning (**KEDIVIM**) is an AUEB unit which ensures the coordination and interdisciplinary cooperation in the development of training programs, continuing education, training and in general lifelong learning, which complement, modernize and/or upgrade knowledge, competences, and skills, acquired from formal education, vocational education and initial vocational training systems or from work experience, facilitating integration or reintegration in the labor market, job security and professional and personal development.

(<https://www.aueb.gr/el/content/dia-vioy-mathisi-kedivim-opa>).