

# Optimal dynamic pricing of airline tickets and hotel rooms

under random arrivals of customers

A.Balis, E.Kyriakidis

Department of Statistics, Athens University of Economic and Business



## 1.1 The airplane ticket problem with cancellations

### Introduction

We consider an airplane with  $N$  seats which departs after  $n$  days. The possible ticket prices are  $a_1 < \dots < a_k$ . On day  $t$ , a customer arrives at the booking system and buy a ticket with probability which has distribution  $X_a(t) \in \{0, 1, \dots\}$  if the ticket price is  $a$  with

$E[X_{a_1}(t)] \geq \dots \geq E[X_{a_k}(t)]$ . Customer may cancel his/her ticket on every day  $t \in \{2, \dots, n\}$  and he/she receive a compensation  $c < a_1$ . The number of cancellations for day  $t$  if the number of empty seats is  $i$ , is a random variable  $Y_i(t) \in \{0, 1, \dots, N - i\}$ . We would like to determine the pricing policy which maximizes the expected total revenue for  $n$  days.

### Stochastic model equations

$$\begin{aligned} \text{a)} V(N, 1) &= \max_{a \in A} \{aE[\min(X_a(1), N)] + E[N - \min(X_a(1), N), 2]\} \\ \text{b)} V(i, t) &= \max_{a \in A} \{aE[\min(X_a(t), i + Y_i(t))] + E[V(i + Y_i(t) - \min(X_a(t), i + Y_i(t)), t + 1)]\} - cE[Y_i(t)], i = 0, \dots, N, t = 2, \dots, n - 1. \\ \text{c)} V(i, n) &= \max_{a \in A} \{aE[\min(X_a(t), i + Y_i(n))]\} - cE[Y_i(t)], i = 0, \dots, N. \end{aligned}$$

## 1.2 The airplane ticket problem with no cancellations

### Stochastic model equations

If we set  $Y_i(t) = 0$  and  $c = 0$ , then equations (b), (c) of section 1.1 take the following form:

$$\text{b)} V(i, t) = \max_{a \in A} \{a \sum_{x=0}^{i-1} [1 - F_{X_a}(x)] + \sum_{x=0}^{i-1} V(i - x, t + 1) P(X_a = x)\}$$

$$i = 0, \dots, N, t = 1, \dots, n - 1.$$

$$\text{c)} V(i, n) = \max_{a \in A} \{a \sum_{x=0}^{i-1} [1 - F_{X_a}(x)]\}, i = 0, \dots, N$$

The following Proposition is proved by induction:

**Proposition 1:** For  $t = 1, \dots, n$ ,  $V(i, t)$  is non-decreasing in  $i$ . Many various cases of distributions for  $X_{a_i}(t)$  have been examined in order to verify if the threshold-policy can be implemented.

Threshold-type policy means that the optimal prices satisfy the inequality:  $a_j(t) \geq a_{j+1}(t)$ ,  $t = 1, \dots, n$ ,  $j = 0, \dots, N$  with  $a_j(t)$  the optimal price if on day  $t$ , the number of empty seats are  $j$ .

Although an analytical proof seems to be too difficult, various arithmetical results indicate that a threshold-type policy holds if  $X_{a_i}(t) \sim \text{Poisson}(\lambda_i)$ .

### Arithmetical example 1

We set  $N = 250$ ,  $n = 20$ ,  $\alpha_1 = 80$ ,  $\alpha_2 = 120$ ,  $\alpha_3 = 160$ ,  $\alpha_4 = 200$ ,  $X_{a_i}(t) \sim \text{Poisson}(\lambda_i)$ ,  $\lambda_1 = 10$ ,  $\lambda_2 = 5$ ,  $\lambda_3 = 3$ ,  $\lambda_4 = 2$ .

The price  $\alpha_j$  is optimal for  $i : I_j \leq i < I_{j+1}$ .

Table 1.2: The critical values for the example 2

| $t$ | $I_1(t)$ | $I_2(t)$ | $I_3(t)$ | $I_4(t)$ | $I_5(t)$ |
|-----|----------|----------|----------|----------|----------|
| 1   | 249      | 250      | -        | -        | -        |
| 2   | 0        | 51       | 76       | 138      | 250      |
| 3   | 0        | 48       | 73       | 131      | 250      |
| 4   | 0        | 46       | 69       | 124      | 250      |
| 5   | 0        | 43       | 65       | 117      | 250      |
| 6   | 0        | 41       | 61       | 110      | 250      |
| 7   | 0        | 38       | 57       | 103      | 250      |
| 8   | 0        | 36       | 53       | 95       | 250      |
| 9   | 0        | 33       | 49       | 88       | 250      |
| 10  | 0        | 30       | 45       | 81       | 250      |
| 11  | 0        | 28       | 41       | 74       | 250      |
| 12  | 0        | 25       | 37       | 67       | 250      |
| 13  | 0        | 23       | 33       | 59       | 250      |
| 14  | 0        | 20       | 29       | 52       | 250      |
| 15  | 0        | 17       | 25       | 45       | 250      |
| 16  | 0        | 15       | 22       | 38       | 250      |
| 17  | 0        | 12       | 18       | 31       | 250      |
| 18  | 0        | 9        | 14       | 24       | 250      |
| 19  | 0        | 7        | 10       | 17       | 250      |
| 20  | 0        | 3        | 5        | 8        | 250      |

We study other cases for  $X_{a_i}(t)$ :

A) Modified discrete distribution demand:  $X_{a_i}(t) \in \{0, \dots, N\}$  and  $P(X_{a_i}(t) = j) = f_a$ ,  $j = 1, \dots, N$ ,  $P(X_{a_i}(t) = 0) = 1 - Nf_a$ , with  $f_a \leq \frac{1}{N}$  and  $f_{a_1} \geq \dots \geq f_{a_k}$ .

**Proposition 2:** In the case of modified discrete uniform demand  $X_{a_i}(t)$ , the optimal policy is of the threshold-type.

B) Binomial distributed demand:

$X_{a_i}(t) \sim \text{Binomial}(N, p_{a_i}(t))$  with  $p_{a_1}(t) \geq \dots \geq p_{a_k}(t)$ ,  $t = 1, \dots, n$ .

In the case of binomial distributed demand the threshold-type policy demand doesn't hold.

### Counterexample:

For  $N=250, n=20, \alpha_1=185, \alpha_2=220, \alpha_3=250,$

$X_{\alpha_i}(t) \sim \text{Binomial}(250, p_{\alpha_i})$  with  $p_{\alpha_1}=0.45,$

$p_{\alpha_2}=0.32, p_{\alpha_3}=0.25.$  We take for  $t=19$  and  $i=171$  that the optimal price is  $a_{171}(19) = 220$  and for  $t=19$  and  $i=172$  the optimal price is  $a_{172}(19) = 250 > a_{171}(19),$  thus the threshold-type policy cannot not be implemented.

### 2.1 Optimal ticket price for a hotel room-finite time horizon

#### Introduction

We study the case of hotel with  $N$  rooms to be rent for a period of  $n$  days. Instead of days, another time unit can be used and apartments or warehouses can be used instead of hotel rooms. Customers book tickets with prices  $a_1 < \dots < a_k$ . The demand of a room on day  $t$  is probabilistic and has distribution  $X_a(t) \in \{0, 1, \dots\}$  with  $E[X_{a_1}(t)] \geq \dots \geq E[X_{a_k}(t)]$ . At the beginning of day  $t$  a customer decides if he/she stays at the the hotel for another day with probability  $p_a(t)$  independently of the other customers. Our goal is to determine the optimal price for the hotel rooms every day  $t$ , if the number of empty rooms is  $i$  in order to maximize the expected total revenue.

#### Stochastic model equations

- i)  $V(i, n) = \max_{a \in A} \{E(aY_i(n)) + E[\text{amin}(X_a, N - Y_i(n))]\}, i = 0, \dots, N$
  - ii)  $V(i, t) = \max_{a \in A} \{E(aY_i(t)) + E[\text{amin}(X_a, N - Y_i(t))] + E[V(N - Y_i(t) - \min(X_a, N - Y_i(t)), t + 1)]\}, i = 0, \dots, N, t = 2, \dots, n - 1.$
  - iii)  $V(N, 1) = \max_{a \in A} \{aE[\min(N, X_a)] + E[V(N - \min(N, X_a), 2)]\}, i = 0, \dots, N$
- where  $Y_i(t) \sim \text{Binomial}(N - i, p_a(t))$ : the number

of customers who decided to stay at the hotel on day  $t$ .

#### Arithmetical example 2

We consider  $\alpha_1=60, \alpha_2=75, \alpha_3=80, \alpha_4=100, \alpha_5=120,$   
 $X_{\alpha_i}(t) \sim \text{Poisson}(\lambda_i), \lambda_1=14, \lambda_2=11, \lambda_3=10, \lambda_4=8, \lambda_5=7,$   
 $N=20, n=7, (P_a(t))_{7 \times 5} = [0.45 \ 0.4 \ 0.4 \ 0.38 \ 0.3/0.45 \ 0.4$   
 $0.38 \ 0.35 \ 0.35/0.5 \ 0.5 \ 0.5 \ 0.5 \ 0.5/0.55 \ 0.5 \ 0.48 \ 0.45 \ 0.4/$   
 $0.6 \ 0.54 \ 0.5 \ 0.5 \ 0.5/0.5 \ 0.5 \ 0.4 \ 0.4 \ 0.35/0.6 \ 0.31 \ 0.28 \ 0.24$   
 $0.2]$  and the optimal price for every  $(i, t),$   
 $i=0, \dots, 20, t=1, \dots, 7$  is seen below:

Table 2.1: The optimal prices for the example 3

|    |     |     |     |     |     |     |
|----|-----|-----|-----|-----|-----|-----|
| 0  | 120 | 120 | 100 | 120 | 120 | 120 |
| 0  | 120 | 120 | 100 | 120 | 120 | 120 |
| 0  | 75  | 120 | 100 | 120 | 120 | 120 |
| 0  | 60  | 120 | 75  | 120 | 120 | 120 |
| 0  | 60  | 120 | 75  | 120 | 120 | 120 |
| 0  | 60  | 120 | 75  | 120 | 120 | 120 |
| 0  | 60  | 120 | 75  | 120 | 120 | 120 |
| 0  | 60  | 120 | 60  | 120 | 75  | 120 |
| 0  | 60  | 120 | 60  | 120 | 75  | 120 |
| 0  | 60  | 120 | 60  | 120 | 75  | 120 |
| 0  | 60  | 120 | 60  | 120 | 75  | 120 |
| 0  | 60  | 120 | 60  | 120 | 75  | 120 |
| 0  | 60  | 120 | 60  | 60  | 60  | 120 |
| 0  | 60  | 60  | 60  | 60  | 60  | 120 |
| 0  | 60  | 60  | 60  | 60  | 60  | 120 |
| 0  | 60  | 60  | 60  | 60  | 60  | 120 |
| 0  | 60  | 60  | 60  | 60  | 60  | 120 |
| 0  | 60  | 60  | 60  | 60  | 60  | 120 |
| 0  | 60  | 60  | 60  | 60  | 60  | 120 |
| 60 | 60  | 60  | 60  | 60  | 60  | 120 |

### 2.2 Optimal ticket price for a hotel room-infinite horizon case

In this section we study the case of the infinite time horizon. Here,  $p_t(a) = p_a$ , thus the probability for a customer to remain at the hotel if the price of the room is  $a$  doesn't depend on  $t$ . Our goal is to determine the optimal pricing policy of the hotel room in order to maximize the total expected discounted revenue

$$V(i, \underline{a}) = E[\sum_{n=0}^{\infty} R(X_n, a_n) \lambda^n | X_0 = i]$$

where  $X_n$  be the number of empty rooms of the hotel at the beginning of the  $n$ -th day,  $n=1, 2, \dots$  and  $0 < \lambda < 1$  discount factor. Then,  $V(i, \underline{a})$  satisfies the optimality equation  $V(i) = \max_a \{R(i, a) + \lambda \cdot \sum_j P_{ij}(a) \cdot V(j)\}, i=0, \dots, N$

with  $R(i, a) = aE(Y_i^a) + aE[\min(X_a, N - Y_i^a)]$  and

$$P_{ij}(a) = P(X_{n+1} = j | X_n = i, a) = P(N - Y_i^a - \min(X_a, N - Y_i^a) = j) = \sum_{k=0}^{N-i} P(\min(X_a, N - k) = N - k - j) \cdot P(Y_i^a = k),$$

$$P_{i0}(a) = \sum_{k=0}^{N-i} [1 - F_{X_a}(N - k - 1)] P(Y_i^a = k),$$

$$P_{ij}(a) = \sum_{k=0}^{N-i} P(X_a = N - k - j) \cdot P(Y_i^a = k).$$

Another optimality criterion is the maximization of the total expected revenue per unit time:  $g(\underline{a}) = \lim_{n \rightarrow \infty} \frac{V_n(i, \underline{a})}{n}$  where  $\underline{a}$  one pricing policy. We implement the Policy Iteration Algorithm, the Value Iteration Algorithm, the Modified Policy Iteration Algorithm and the Value Iteration Algorithm with a relaxation factor. There is no statistical difference in computational times between the above algorithms for the infinite horizon case of the hotel room problem.

#### Arithmetical example 3

Suppose we rent  $N=20$  rooms/apartments for an defined period of time. The possible prices for the apartments are  $\alpha_1=600, \alpha_2=700, \alpha_3=800$  and demand has Poisson distribution with  $\lambda_1=9, \lambda_2=8.5, \lambda_3=8$ , where as  $p_{\alpha_1}=0.6, p_{\alpha_2}=0.55, p_{\alpha_3}=0.5$ . The stochastic dynamic programming algorithms mentioned above were implemented and the optimal price of a room is described by the rule/policy  $\underline{a}$ :  $a(i)=800$  if the number of empty rooms is  $i=0, \dots, 8, a(i)=700$  if  $i=9, \dots, 12$  and  $a(i)=600$  if  $i=13, \dots, 20$ . The maximum expected revenue per unit time is  $g=12077$  (for the Value Iteration Algorithms we set  $\epsilon=0.0001$ ).

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